

1 February 2021

OVERVIEW AND SCRUTINY COMMITTEE 1

Overview & Scrutiny of:-
Strategic Direction; Environmental Health; Waste & Recycling; Climate Change
Emergency; Communities; and Housing & Information Technology.

A meeting of the **Overview and Scrutiny Committee 1** will be held on **Tuesday, 9th February, 2021 at 10.00 am**. This will be a virtual meeting and you can observe the meeting [via our Youtube Page](#).

PHIL SHEARS
Managing Director

Membership:

Councillors H Cox (Chair), Jenks (Vice-Chair), Clarence, D Cox, Eden, Foden, Gribble, Hocking, Mullone, Nutley, Patch, Rollason and Thorne

Please Note: The meeting will be live streamed with the exception where there are confidential or exempt items, which may need to be considered in the absence of the media and public.

AGENDA

1. **Apologies**
2. **Minutes** (Pages 3 - 10)
To approve the minutes of the meeting held on 12 January 2021
3. **Declaration of Interest**
4. **Public Questions (if any)**

5. **Councillor Questions (if any)**
6. **Executive Forward Plan**
To note forthcoming decisions anticipated to be made the Executive over the next 12 months. The Executive Forward Plan can be found [here](#).
7. **Work Programme** (Pages 11 - 16)
8. **Connecting Devon and Somerset Scheme**
Presentation from Matt Barrow, Devon County Council
9. **Final Financial Plan Proposals 2021/22 to 2023/24** (Pages 17 - 74)
10. **Council Strategy Performance Monitoring Q3** (Pages 75 - 84)
11. **Executive Member Presentation Councillor J Hook climate change**
12. **Climate and Ecological Emergency - to consider forming a Review Group** (Pages 85 - 86)

If you would like this information in another format, please telephone 01626 361101 or e-mail info@teignbridge.gov.uk

OVERVIEW AND SCRUTINY COMMITTEE 1

TUESDAY, 12 JANUARY 2021

Present:

Councillors H Cox (Chair), Jenks (Vice-Chair), Clarence, Foden, Gribble, Hocking, Mullone, Nutley, Patch, Rollason and Thorne

Members Attendance:

Councillors Connett, Dewhirst, J Hook, Jeffries, Keeling, MacGregor, Purser, Wrigley and Taylor

Apologies:

Councillors D Cox and Eden

Officers in Attendance:

Martin Flitcroft, Chief Finance Officer & Head of Corporate Services
Amanda Pujol, Head of Community Services and Improvement
Chris Braines, Waste & Cleansing Manager
David Eaton, Environmental Protection Manager
Rebecca Hewitt, Community Safety and Safeguarding Manager
Trish Corns, Democratic Services Officer
Christopher Morgan, Trainee Democratic Services Officer

1. MINUTES

The minutes of the meeting held on 22 December 2020 were approved as a correct record and authorised to be signed at the earliest convenience.

2. DECLARATION OF INTEREST

None.

3. PUBLIC QUESTIONS

None.

4. COUNCILLOR QUESTIONS

None.

5. EXECUTIVE FORWARD PLAN

The Executive Forward Plan was noted.

6. WORK PROGRAMME

The Committee Work Programme as circulated with the agenda was noted.

7. COMMUNITY SAFETY ANNUAL REPORT

The Committee welcomed Superintendent Davison to the meeting, and referred to the agenda report which provided Members with the opportunity to scrutinise the work of the Community Safety Partnership (CSP) as defined by Sections 19 and 20 of the Police and Justice Act 2006 and the Crime and Disorder (Overview & Scrutiny) Regulations 2009.

The Executive Member, Councillor Wrigley presented the report, advising that the intelligence led CSP worked across Devon and the Peninsula to tackle issues such as child sexual exploitation, modern slavery, drug misuse, prejudice related crime, preventing violent extremism and domestic violence and abuse. It had focused on vulnerability as a key area of work for the last few years.

Priorities were set annually. Performance was monitored through the Local Delivery Plan (LDP) and annually by the Office of the Police and Crime Commissioner (OPCC).

Achievements of the Partnership across Devon and specifically to Teignbridge were set out in the report, which included the Turning Corners Programme, a multi-agency project in Teignbridge, Torbay and South Hams that identified and worked with young people being drawn into crime, violence and exploitation.

Regarding funding, it was noted that the Partnership funding for 2020/21 had been agreed and was due shortly however, there was uncertainty around funding for 21/22 onwards, which is currently under consultation. In addition, whilst the Turning Corners project bid had been successful, the Partnership was awaiting further details of the grant conditions.

In response to questions Superintendent Davison and the Community Safety and Safeguarding Manager advised that: Covid has increased concerns for safeguarding issues, domestic violence and child abuse, and partnership working and campaigns were enhanced to tackle this issue; toolkits were available to parents to address the increase in parent abuse by children; anti-social behaviours incidents had increase and the public were generally less tolerant; mental health was a concern and was being tackled through partnership working; Police response was in accordance with threat, risk, harm and vulnerability; statistics regarding lockdown trends were available on the Police website; lockdown offences were being addressed. Dartmoor was being patrolled and a Haldon Christmas rave was dealt with swiftly; toolkits were available to parents to address the increase in parent abuse by children; the partnership Turning Corners and Moving Up Together projects were supporting the vulnerable and assisting in the transition of the vulnerable from primary to

secondary schools; and a pilot project being run involving an ex professional footballer, was proving successful.

The committee commended the work of the Partnership.

It was unanimously

RESOLVED

The work of the Partnership is noted.

8. EXECUTIVE MEMBER PRESENTATION

The Executive Member for Recycling, Household Waste and Environmental Health, Cllr Dewhirst gave his biannual update presentation. (Cllr Dewhirst's presentation is appended for ease of reference).

The services under the auspices of the portfolio were: recycling and household waste; Environmental Health, Emergency Planning and Licensing;

In his update the Executive Member advised on challenges and successes for the service areas.

Challenges included: COVID-19 in relation to staff resource implications with additional work and reduced income from fees and charges; reducing waste and increasing recycling; reducing littering and fly tipping; and adapting to life outside of the European Union.

Successes included: waste & cleansing have been at the forefront of the One Teignbridge digitisation project; in-cab devices help efficiently manage collections and provide live information to supervisors and customer services teams; ReFurnish, a local charity providing bulky waste collections using spare capacity on their collection vehicles maximising reuse through their network of repair and resale outlets; joint contracts in place for the sale and haulage of materials collected; the Clean Devon Partnership of public and private sector to tackle fly tipping across Devon; leading the strategic response to COVID-19; leading the tactical response Business Compliance with COVID regulations; preparing for leaving the European Union; and working in partnership with other Councils and government agencies.

The full presentation can be found at the following link:

<https://www.youtube.com/watch?v=W7YQiZbHX4Y>

*At this juncture the Committee adjourned for a short break.
Councillors Gribble, Hocking and Patch left the meeting at this juncture.*

9. INITIAL FINANCIAL PLAN PROPOSALS 2021/22 TO 2023/24

The Executive Member for Corporate Resources presented the report on the initial financial plan proposals 2021/22 to 2023/24 to be published for comments over the next six weeks. The Executive had considered the council tax base as set out in appendix 2 to the report on 5 January 2021 and had referred to Council on 14 January 2021 for approval. He thanked officers for their work to produce a balanced budget.

The Chief Finance Officer outlined the current budget position and the savings that would need to be found in future years, to deal with budget gaps of £1.1m and £2.6m expected for 2022/23 and 2023/24. He confirmed that the New Homes Bonus would continue for another year but there was no details of what could replace it going forward.

The proposals included draft revenue and capital budgets for the three years 2021/22 to 2023/24, as detailed in the circulated Executive report for the Executive meeting on 5 January 2021. The main issues taken into account were:

- The level of council tax and the proposal to increase it by £5 or 2.85%.
- Reducing central funding and the need to make ongoing efficiencies using invest to save where possible.
- The ongoing impact of Covid 19 on income streams and potential Government funding.
- Reacting to the climate change emergency by maintaining ongoing budgets for a climate change officer and associated spending in revenue and increased provision in the capital programme as set out in paragraph 5.5 of the Executive report.
- Increased support for housing including the Teignbridge 100 as set out in paragraph 5.3 of the Executive report, whilst backing business and bringing people and organisations together for local neighbourhood planning.
- Infrastructure delivery plan investment funded by community infrastructure levy (CIL) and external sources where available; continuation of grant-funded South West Regional Coastal Monitoring Programme as per paragraph 5.6 of the Executive report.
- Town centre investment in infrastructure and employment.
- Continued Enhanced Planning Enforcement funding
- The level of reserves necessary for the council.
- Estimated revenue budget gaps of £1.1 million in 2022/23 and £2.6 million in 2023/24 and action required to address this including further government funding/savings/investment/income generation.

It was unanimously

RECOMMENDED

That Council approves the council tax base of 48,410 for 2021/22 as detailed in appendix 2 of the Executive agenda report for the Executive meeting on 5 January 2021.

10. BAME NOTICE OF MOTION

Councillor Parker-Khan presented the agenda report which set out recommendations from the Review Group following consideration of the Notice of Motion submitted by Executive Member Councillor Jefferies to Council 28 July 2020.

Points 1, 5 and 7 of the Notice of Motion were considered by a review group of the Audit Committee. The remainder of the issues fell within the auspices of the OS Committees.

The Committee thanked Councillor Parker-Khan and the other members of the Joint OS1 and 2 Committee Review Group for their work.

It was unanimously

RECOMMENDED

The Committee supports the following proposals and recommends the Executive to refer them to Full Council for approval.

Motion Nos (2) and (4)

[The Council to] Work with Devon County Council (DCC) to explore the prospect of making changes to the curriculum to include BAME experiences, contributions, and the FACTs of History, throughout the year. Lobby Government to invest and resource changes to the curriculum across the UK through the support of organisations such as The Black Curriculum and via associated campaigns.

Proposal

The Leader of the Council write to the Secretary of State for Education urging him to:

- Review the primary school, GCSE and A Level national curriculum with a view to ensuring that the historical record of the British Empire is treated in a way which fully takes account of slavery, the actions and views of historical figures and other oppressive experiences of BAME people, many of whose descendants are now part of our community.
- Show compassion and understanding by starting a national debate led by the BAME community, which seeks to define racism, the impacts of it in

today's society - and demonstrate how we can all help people of colour feel fully included and welcomed in the UK (this could be part of the current government review).

- Identify a Cabinet minister champion for the BAME community.

Motion No (3)

[The Council to] Explore the possibility of an education transformation project in conjunction with schools that creates a suite of curriculum resources specific to Teignbridge's History.

Proposal

Councillors to promote the pilot educational project being undertaken in partnership with Teignmouth Community School by raising awareness of the project through their formal and informal networks and encouraging other schools in the District to utilise the curriculum resources developed through the project and/or undertake similar projects in local schools.

Motion No (6)

[The Council to] In partnership with DCC, [to] conduct a review of street names and monuments within Teignbridge to assess where information plaques relevant to uncovering the history of Imperialism and links to slavery can be put in place as soon as possible.

Proposal

Recommend that the Council encourages local historic societies to identify street names of particular historic significance and develop signage to explain the history behind the street's name.

Review the street naming and numbering procedure to reflect the recent LGA advice note relating to requests from the public to change the public realm.

11. RESOURCE AND WASTE MANAGEMENT STRATEGY FOR DEVON AND TORBAY

Consideration was given to the agenda report, presented by the Executive Member for Recycling, Household Waste and Environmental Health

The draft Resource and Waste Management Strategy for Devon and Torbay described how the Devon local authorities would manage Local Authority Collected Waste (household waste, litter, flytipped, street sweepings and some trade waste) from 2020-2030. The delivery of this Strategy would be overseen by the Devon Authorities Strategic Waste Committee. The Strategy reflected the direction of travel and changes in national waste policy, following the publication of the Government's Resource and Waste Strategy in 2018, and the Environment Bill which was progressing through Parliament although somewhat delayed due to COVID19.

The Waste and Cleansing Manager advised that all but one of the partnerships had approved the draft for public consultation. The remaining authority was due to consider the document in the coming days.

In response to questions the Waste and Cleansing Manager advised that: the waste per household was 443kg compared with 416kg in the Strategy; the current recycling rate for Teignbridge was 56%. The Strategy strived for 70% by 2025; there was still many items in general waste, including food waste, which needed to be reduced; and that increased participation in the current recycling products should be achieved before extending the recycling scheme to include additional packaging such as tetra packs and cellophanes.

It was unanimously

RECOMMENDED

The Committee recommends to Executive that the content of the draft Resource and Waste Management Strategy for Devon and Torbay is approved for public consultation.

CLLR H COX
Chairman

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**PROPOSAL FORM FOR ITEMS FOR
FOR CONSIDERATION BY
OVERVIEW & SCRUTINY**

Submitted by:

Item for Consideration:

Expected outcome i.e. new policy, new action, new partnership, review and/or scrutinise the performance of other public bodies or of the Council in relation to its policy objectives, performance targets and/or particular service areas:

Priority for matter to be considered:

High (up to 3 months) Medium (3-6 months) Low (over 9 months).

Basis on which priority has been set

The suggested item should be included in future programme(s) because: (please tick as appropriate)

- (a) It is a district level function over which the district has some control
- (b) It is a recently introduced policy, service area of activity which would be timely to review.
- (c) It is a policy which has been running for some time and is due for review
- (d) It is a major proposal for change
- (e) It is an issue raised via complaints received
- (f) It is an area of public concern
- (g) It is an area of poor performance
- (h) It would be of benefit to residents of the district

(i) Which of the Council's objectives does the issue address?

(j) Is there a deadline for the Council to make a decision? (If so, when and why?)

Members are requested to provide information on the following:-

(k) What do you wish to achieve from the review?

(l) Are the desired outcomes likely to be achievable?

(m) Will it change/increase efficiency and cost effectiveness?

Additional information – an explanatory sentence or paragraph to be provided below to support each box which has been ticked.

Please return completed form to Democratic Services Department.

OVERVIEW & SCRUTINY COMMITTEE (1) WORK PROGRAMME 2020 – 2021

Strategic Direction; Environmental Health; Waste & Recycling; Climate Change Emergency; Communities; Housing & Information Technology

Chair – Cllr H Cox
Vice Chair – Cllr Jenks

Portfolio Holders

Strategic Direction (Council Leader - Cllr Connett)
Recycling, Household Waste & Environmental Health (Cllr Dewhirst)
Homes & Communities (Cllr Wrigley)
Climate Change (Cllr J Hook)

The Overview and Scrutiny Committee Work Programme details the planning activity to be undertaken over the coming months.

The dates are indicative of when the Committee will review the items. It is a flexible programme however and it is possible that items may need to be rescheduled and new items added with new issues and priorities.

Standing Item

Strata Joint Executive Minutes

9 February 2021 10am Deadline for final reports 22 January	Report	Lead Officer / Next Steps
Executive Member Presentation	Presentation	Cllr J Hook climate change and ecological emergency
Budget	Report	Chief Finance Officer EM Cllr Keeling
Council Strategy Performance Monitoring Q3	Report	Performance & Data Analyst, EM Cllr A Connett Executive Members
Connecting Devon and Somerset Scheme.	Report/ Presentation	Head of Place & Commercial Services /Matt Barrow DCC (All Members of OS(2) to be invited for update)
Climate and Ecological Emergency – consider creating a Review Group	Report	Chair and Vice Chair Ecological Emergency officer Climate Change officer

20 April 2021	Report	Lead Officer / Next Steps
Executive Member Presentation	Presentation	Cllr Wrigley - Homes and Communities
Safeguarding Annual Report	Report	Community Safety & Safeguarding Manager EM Cllr Wrigley
Teignbridge affordable housing development proposals		

Housing Strategy (To Executive following this meeting)	Report	Head of Community Services and Improvement/Housing Enabling & Development Manager/ Housing Strategy Officer EM Cllr Wrigley
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13 July 2021	Report	Lead Officer / Next Steps
Executive Member Presentation	Presentation	Strategic Direction - Leader, Cllr Connett
Homelessness and Rough sleeping Strategy	Report	Housing Needs Lead
Council Strategy Performance Monitoring Q4	Report	Project Manager, BID EM Cllr A Connett Executive Members

Items to be scheduled

Task & Finish Groups		Lead Officer
COVID 19 Community Impact		Amanda Pujol
PSPO		David Eaton
BAME	Joint with OS2	

Past Meetings

22 September 2020	Report
Leader & PH updates	
Fly Tipping	Report
Notice of Motion from Council 28 July 2020 Black Lives Matter	
Grounds Maintenance weed Control-non toxic weed control	Report
Council Strategy performance Monitoring Q1	Report

19 October 2020 11am	
Rural skip service Cllr H Cox Supported by Cllrs Gribble, Hocking Nutley, Patch	Call-in of Executive decision 6 October 2019

22 December 2020

Executive Member Presentation	Presentation
Council Strategy performance Monitoring Q2	Report
Ecological Emergency	Report
COVID-19 Review Group Update	Update
PSPO (control of dogs) RG	Report
Members IT	Update
Strata Joint Executive 24 Sept 2020	Minutes
Tourism Contribution	Report
GESP	Report

12 January 2021 10am Deadline for final reports 16 December	Report	Lead Officer / Next Steps
Executive Member Presentation	Presentation	Cllr Dewhirst – Recycling, Household Waste and Environmental Health
Budget Initial Financial Plan Proposals 2021-24 (OS2 invited for budget update, and to ask questions)	Report	Chief Finance Officer EM Cllr Keeling
Community Safety Annual Report	Report	Community Safety & Safeguarding Manager EM Cllr Wrigley
BAME Review Group Update	Report	Head of Community Services and Improvement Review Group Members
Joint Waste Strategy	Report	Waste & Cleansing Manager EM Cllr Dewhirst

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TEIGNBRIDGE DISTRICT COUNCIL

OVERVIEW & SCRUTINY 1 & 2

9 FEBRUARY 2021

Report Title	FINAL FINANCIAL PLAN PROPOSALS 2021/22 TO 2023/24
Purpose of Report	To consider the final financial plan proposals 2021/22 to 2023/24 for recommendation to Council on 22 February. These proposals include recommended revenue and capital budgets for 2021/22 and planned in outline for 2022/23 and 2023/24.
Recommendation(s)	<p>The Committee is recommended to resolve:</p> <p>That the Overview and Scrutiny Committee recommends that these proposals be considered together with any subsequent consultation comments for approval by Council as the final budget for 2021/22 and the outline plan for the subsequent years 2022/23 and 2023/24.</p> <p>The proposed budget includes:</p> <ul style="list-style-type: none"> • An increase in council tax of £5 or 2.85% to £180.17 • Continued funding for a climate change officer and enhanced planning enforcement • Increased provision in the capital programme for climate change projects • The continuing reduction in new homes bonus • Other central funding reductions – in particular provisional assumptions for business rates for future years and reset of the baseline • Reserves at 13.0 % of the net revenue budget or just under £2.0 million • Increased support for housing including the Teignbridge 100 whilst backing business and bringing people and organisations together for local neighbourhood planning • Infrastructure delivery plan investment funded by community infrastructure levy and external sources where available • Continuation of grant funded South West Regional Monitoring Programme • Town centre investment in infrastructure and employment

	<ul style="list-style-type: none">• Use of long term borrowing where appropriate• Assumptions of a 1.5% pay deal• Reducing rural funding frozen during the Covid 19 pandemic <p>The recommendation to Council to note the mid year review of Treasury Management at appendix 8</p>
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Financial Implications	<p>The financial implications are contained throughout the Executive report attached. The main purpose being to approve the final budget proposals for both revenue and capital budgets and medium term financial plan covering the years 2020/21 to 2023/24.</p> <p>Martin Flitcroft – Chief Finance Officer Tel: 01626 215246 Email: martin.flitcroft@teignbridge.gov.uk</p>
Legal Implications	<p>The Executive is required under the budget and policy framework procedure rules in the constitution (section 7 (a) and 7 (b)) to agree and recommend a budget to Council each year. See section 8 of the attached report.</p> <p>Karen Trickey – Solicitor to the Council Tel: 01626 215119 Email: Karen.trickey@teignbridge.gov.uk</p>
Risk Assessment	<p>The risks involved in not setting a balanced budget are highlighted throughout the attached report. The major risks are in 3.9, 4.14, 4.16 and 4.27 with reference to uncertainties as to income projections as a result of Covid 19, future funding – particularly business rates retention and New Homes Bonus and an alternative funding stream to replace New Homes Bonus if this is scrapped. A programme of identifying savings or increased income is required to meet the budget gap in 2022/23 and future years thereafter if additional funding is not provided from Government.</p> <p>Martin Flitcroft – Chief Finance Officer Tel: 01626 215246 Email: martin.flitcroft@teignbridge.gov.uk</p>
Environmental/ Climate Change Implications	<p>The revenue budget supports the funding of a Climate Change Officer and associated revenue budget and capital projects are highlighted which contribute towards our climate change objectives in the capital programme appendix 7.</p> <p>David Eaton – Environmental Protection Manager Tel: 01626 215064 Email: david.eaton@teignbridge.gov.uk</p>
Report Author	<p>Martin Flitcroft – Chief Finance Officer Tel: 01626 215246 Email: martin.flitcroft@teignbridge.gov.uk</p>
Executive Member	<p>Councillor Richard Keeling – Executive Member for Corporate Resources</p>
Appendices	<p>Executive report 11 February 2021 and associated appendices</p>

Part I or II	Part I
Background Papers	Budget and settlement files The Constitution

1. PURPOSE

- 1.1 To consider the final financial plan proposals 2021/22 to 2023/24 as appended, to be considered by the Executive on 11 February 2021.
- 1.2 These proposals include recommended revenue and capital budgets for 2021/22 and planned in outline for 2022/23 and 2023/24.
- 1.3 To bring the mid year treasury management review for information as shown at appendix 8.
- 1.4 The report and appendices to be considered by the Executive on 11 February 2021 are appended for ease of reference. Members are asked to refer to these papers for all background information.

TEIGNBRIDGE DISTRICT COUNCIL

EXECUTIVE

11 FEBRUARY 2021

Report Title	FINAL FINANCIAL PLAN PROPOSALS 2021/22 TO 2023/24
Purpose of Report	To consider the final financial plan proposals 2021/22 to 2023/24 for recommendation to Council on 22 February. These proposals include recommended revenue and capital budgets for 2021/22 and planned in outline for 2022/23 and 2023/24.
Recommendation(s)	<p>The Executive propose a budget set out as in appendix 4 for revenue and appendix 7 for capital and</p> <p>Resolve</p> <p>That these proposals be considered together with any subsequent consultation comments for approval by Council as the final budget for 2021/22 and the outline plan for the subsequent years 2022/23 and 2023/24.</p> <p>The proposed budget includes:</p> <ul style="list-style-type: none">• An increase in council tax of £5 or 2.85% to £180.17• Continued funding for a climate change officer and enhanced planning enforcement• Increased provision in the capital programme for climate change projects• The continuing reduction in new homes bonus• Other central funding reductions – in particular provisional assumptions for business rates for future years and reset of the baseline• Reserves at 13.0 % of the net revenue budget or just under £2.0 million• Increased support for housing including the Teignbridge 100 whilst backing business and bringing people and organisations together for local neighbourhood planning• Infrastructure delivery plan investment funded by community infrastructure levy and external sources where available• Continuation of grant funded South West Regional Monitoring Programme• Town centre investment in infrastructure and employment

	<ul style="list-style-type: none">• Use of long term borrowing where appropriate• Assumptions of a 1.5% pay deal• Rural aid funding frozen during the Covid 19 pandemic <p>The Executive Committee recommends to Council to note the mid year review of Treasury Management shown at appendix 8</p>
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APPENDIX

Financial Implications	<p>The financial implications are contained throughout the report. The main purpose being to approve the final budget proposals for both revenue and capital budgets and medium term financial plan covering the years 2020/21 to 2023/24.</p> <p>Martin Flitcroft – Chief Finance Officer Tel: 01626 215246 Email: martin.flitcroft@teignbridge.gov.uk</p>
Legal Implications	<p>The Executive is required under the budget and policy framework procedure rules in the constitution (section 7 (a) and 7 (b)) to agree and recommend a budget to Council each year. See section 8 of the report.</p> <p>Karen Trickey – Solicitor to the Council Tel: 01626 215119 Email: Karen.trickey@teignbridge.gov.uk</p>
Risk Assessment	<p>The risks involved in not setting a balanced budget are highlighted throughout the report. The major risks are in 3.9, 4.14, 4.16 and 4.27 with reference to uncertainties as to income projections as a result of Covid 19, future funding – particularly business rates retention and New Homes Bonus and an alternative funding stream to replace New Homes Bonus if this is scrapped. A programme of identifying savings or increased income is required to meet the budget gap in 2022/23 and future years thereafter if additional funding is not provided from Government.</p> <p>Martin Flitcroft – Chief Finance Officer Tel: 01626 215246 Email: martin.flitcroft@teignbridge.gov.uk</p>
Environmental/ Climate Change Implications	<p>The revenue budget supports the funding of a Climate Change Officer and associated revenue budget and capital projects are highlighted which contribute towards our climate change objectives in appendix 7 – capital programme.</p> <p>David Eaton – Environmental Protection Manager Tel: 01626 215064 Email: david.eaton@teignbridge.gov.uk</p>
Report Author	<p>Martin Flitcroft – Chief Finance Officer Tel: 01626 215246 Email: martin.flitcroft@teignbridge.gov.uk</p>
Executive Member	<p>Councillor Richard Keeling – Executive Member for Corporate Resources</p>

Appendices	App 1 – Budget timetable 2021/22 App 2 – Recommended council tax base 2021/22 App 3 – Council tax calculator 2021/22 App 4 – Summary revenue plan 2020/21 onwards App 5 – Revenue budget detail App 6 – Fees and charges summary App 7 – Capital programme App 8 – Treasury management mid year review
Part I or II	Part I
Background Papers	Budget and settlement files The Constitution

1. PURPOSE

- 1.1 To consider the final financial plan proposals 2021/22 to 2023/24 for recommendation to Council on 22 February.
- 1.2 These proposals include recommended revenue and capital budgets for 2021/22 and planned in outline for 2022/23 and 2023/24.
- 1.3 To bring the mid year treasury management review for information as shown at appendix 8.

2. SUMMARY

- 2.1 Recent budgets have taken account of reducing government grant over the period of the last comprehensive spending review. We now have the provisional local government finance settlement for 2021/22 which will be a settlement for one year only due to the Covid 19 pandemic and uncertainties created. New Homes Bonus is extended for one more year but with no legacy payments. Council tax thresholds are maintained at the higher of 2% or above £5 (see 4.5 for full explanation). 100% business rates retention was promised in earlier consultations but with the transfer in of some funding obligations. Government may introduce 75% business rates retention in 2022/23 – a year later than anticipated this time last year. We will continue to work as a Business rates pool with the rest of Devon. Receipt of revenue support grant ended in 2018/19 and new homes bonus legacy payments were reduced. The reduction was from 6 years to 5 years in 2017/18 and then to 4 years from 2018/19. An initial baseline reduction of 0.4% was also set for 2017/18 reducing the Bonus further. No further modifications were made to the baseline in 2018/19, 2019/20, 2020/21 or proposed in 2021/22 following budget consultation and receipt of the provisional settlement. Government had indicated its intention to cease New Homes Bonus in future years. This funding has been extended for one more year (2021/22) with further

consultation to take place next year about any future replacement. See also 4.15 below.

- 2.2 We have benefitted from previous savings plans and restructuring efficiencies are still producing cost reductions. This budget also benefits from the Strata partnership. We are in the sixth year of Business Efficiency Service Transition (BEST) 2020 review following Business Challenge in earlier years. As part of the recovery plan this process is being refined and relabeled 'Better 2022'.
- 2.3 The economy continues to be turbulent due to Covid 19 and the uncertainties continue about future demand and outcomes as we leave the European Union and related negotiations. Teignbridge has seen significant losses in income this year – in fees and charges – in particular leisure and car parking, rental income has also seen a severe reduction and losses are anticipated in council tax and business rates.
- 2.4 General increases in most off street parking charges are proposed to cover inflation and in particular the continuing higher business rates from the revaluation which mainly falls on car parking (see also 4.3 below).
- 2.5 The capital programme to 2023/24 includes infrastructure delivery plan projects funded by CIL and external sources where available. The investment in housing continues including a significant new provision for social and affordable housing (The Teignbridge 100) and investment in efficient heating systems. There are increased provisions for spending on climate related schemes, including a proposal to proceed with carbon reduction measures at leisure sites subject to a successful grant bid. The main aim is to reduce our impact on climate change and become carbon neutral, create more affordable homes and jobs. Significant provisions have also been included for town centre investment, including the successful Future High Streets Fund bid, and employment infrastructure to help stimulate growth in the local economy and ensure it is an attractive and well-connected environment for local businesses. Prudential borrowing supports a number of projects where a good return on capital can be demonstrated. The South West Regional Coastal Monitoring Programme continues with a new 6-year phase, fully funded from Environment Agency grant.

3. BACKGROUND

- 3.1 The budget and policy framework procedure rules in the Constitution set out the process for developing annual budgets and their approval by Council. Thus there is a budget timetable in the Executive forward plan which includes Overview and Scrutiny consideration of the financial plan proposals. The detailed **timetable** is shown at **appendix 1**. The Council is responsible for the adoption of its budget including approving the appropriate level of council tax.
- 3.2 Previous budgets took account of reductions in government grant. An ambitious programme of **savings** was identified reducing costs and increasing income. **Revenue support grant** was cut by £1.0 million in 2015/16, just under an additional £0.9 million in 2016/17 and a further reduction of £0.75

million in 2017/18. In 2018/19 the reduction was just under £0.5 million leaving revenue support grant at just under £0.4 million. We have received nothing in 2019/20 and thereafter.

- 3.3** The impact of Covid 19 resulted in a significant budget gap arising in 2020/21 and a **savings** exercise was undertaken to deliver in year savings of just over £2 million. These savings which have been incorporated into these budget proposals have also been assessed for future years and included where applicable. They include elimination of revenue contributions to capital, ceasing provision of the rural skip service, reduction in budgets for repairs and maintenance, training, car mileage and allowances, staff savings through restructures and voluntary redundancy and additional income. It is proposed to suspend Rural Aid during the Covid 19 crisis in the current year and for 2021/22. Covid 19 is likely to continue to impact on income in 2021/22 and beyond. The Government will provide support for losses from sales, fees and charges for the first three months of 2021/22 and a further tranche of general grant funding. Capital schemes providing positive net income have also been reflected within the medium term financial plan. This budget also gains from the Strata partnership savings
- 3.4** The sixth year of **Business Efficiency Service Transition (BEST) 2020** has built on the Business Challenge process in the last five years. This process is being re-branded as **Better 2022** as part of the recovery plan work in response to the pandemic. Options for continuing to reduce budgets have been or are being evaluated and also the pressures or investment that might require those savings. Those savings that can be made have been built into the budgetary figures. Teignbridge is also working with partners on the Heart of the South West devolution proposals and more locally re. Innovation Exeter in the Greater Exeter/Greater Devon partnership.
- 3.5** We updated our ten year Strategy to take us to 2030. This sets the tone for contributing to civic life and ensuring public services focus on 'place and person' while remaining accountable, fair and value for money. At the heart are the Teignbridge Ten overarching projects that guide our activities, where we focus our resources and how we shape services to deliver real progress for the district.
- 3.6** The council tax support scheme is proposed to be amended slightly to ensure claimants are protected from any adverse impacts to the Council Tax Reduction scheme entitlement arising from the measures introduced by the Government to support claimants through the Covid 19 crisis. The proposed amendment does not introduce any additional cost into the scheme as it preserves entitlement at original levels. A budget survey is planned which will be put on the website and publicised to encourage feedback. In particular it will be brought to the attention of **businesses**, the residents' panel and Teignbridge relationship groups.
- 3.7** The current council tax for Teignbridge is £175.17 per year for an average band D property. The 2020/21 **tax base** or effective number of properties for calculating council tax income is 49,714. Thus current year council tax income

for the district is estimated at £8.7 million as shown in **appendix 2 - the recommended council tax base 2021/22**. A table of values for various increases in council tax is shown at **appendix 3 - the council tax calculator**

3.8 Of the current total average annual £2,000.95 council tax collected per property, Teignbridge keeps 9% or just over £3.36 per week for its services. 72% goes to County, 11% to the Police, 4% to the Fire Authority and 4% to parishes and towns for their local. The Teignbridge council tax of £175.17 is below the current average of Devon districts of £181.86.

3.9 Significant government funding and cost changes affecting us for current and future years are as follows:

A 6.2% increase in the statutory National Living Wage from £8.21 to £8.72 this year and broad proposals for this to continue to increase in future years (this is being monitored in light of the Covid 19 impacts on the labour market and will increase to £8.91 from April 2021);

Pay increases for current and future years. A one year deal to employees as tabled by the National Employers for Local Government Services for 2020/21 was agreed. A flat rate increase for all grades of 2.75%. This approved deal is built into the current years salary budgets. There is no agreed increase for next year however an assumption of 1.5% for next year and thereafter has been built into the initial financial plan proposals based upon the public sector 'pay freeze' offering at least £250 for workers earning less than £24,000 and future increments.

The actuarial valuation of the Devon pension fund for 31 March 2019 required increased employers contributions from the Employer over the next three years. We reduced this cost by upfront payments;

The continuing consultation on reforms to New Homes Bonus paying only legacy payments reducing receipts and the proposal to potentially cease New Homes Bonus after 2021/22 and replace with an alternative source of housing funding and what that level of funding will be going forward;

The outcome of consultation on the move to 75% business rates retention but with the transfer in of some funding responsibilities.

A delayed reset of the baselines for the business rates retention scheme in 2022/23 and the impact on the business rates retained for 2022/23 and thereafter.

Additional staffing, leasing and running costs to maintain delivery of the refuse and recycling service and for the additional dwellings being built and in occupation.

Other budget pressures anticipated and included are for ash die back costs, reduced income streams from Covid 19 restrictions and general activity levels. A covid contingency has been included to cover these impacts which will be partly met by the continuance of the income compensation scheme by Government for April to June 2021. There is also a further tranche of general funding and any other gap can be met by use of earmarked reserves (with any additional shortfall in year being investigated and further savings being made in year).

3.10 The Executive has had three **monitoring** reports this financial year on 21 July, 8 September, and 3 November 2020. These have updated current year budgets and also future year forecasts. The provisional local government settlement was announced on 17 December and Teignbridge responded on 8 January. The final settlement is still awaited.

3.11 The **mid year review of treasury management** performance which is required to be noted by Council is attached as appendix 8. This shows returns of 0.06% being in excess of the benchmark London 7-day interbank bid rate, which has been negative since 3rd July 2020. Interest earned to the end of September is £12,937, less than last year, mainly due to a reduction in interest rates. The forecast for the year is £15,230, a decrease of £105,395 compared to 2019/20. This is mainly due to reduced interest rates, however the funds available for investment are also forecast to decrease during the second half of the year due to items within the capital programme. This is dependent on the timing of the schemes proceeding as anticipated.

4. REVENUE FINANCIAL PLAN

4.1 **Appendix 4** to this report is the draft budget scenario for the next three years. The effects of budget variations in 2020/21 already approved by Executive and Full Council are included. Future savings expected from the Strata partnership have been fed into the plan. The increasing cost reductions from the in year savings exercise are included.

4.2 Proposed **fees and charges** draft income totals for each service are shown at **appendix 6**. An increase of £203,000 in income is anticipated for next year compared to this years base budget. Detailed proposed fees and charges have been available on the website since early January at this [link](#). There are general changes for most charges with some areas being altered to reflect better alignment to cost recovery and/or comparable charges/market rates elsewhere. Some charges at Newton Abbot indoor and outdoor market have been frozen after having been reduced in last years budget setting. Income as shown ignores any further impacts of Covid 19 in 2021/22.

4.3 Car parking charges are proposed to increase to give extra gross income of £94,000 (before deduction of any Covid provision) from the 2020/21 base budget which equates to an increase of just over 2%. This will help towards inflation, increases in card payment charges and rates increases arising from the revaluations that mostly affects car parks. The main changes have been to increase charges generally across the majority of car parks including permits and some extension to winter charges.

4.4 The successful opt in green waste subscription has seen an increase in customers over the past year. The charge has not been increased for two years and it is proposed to increase the fee to £45 in 2021/22. The fee continues to be below the national average.

4.5 The **Localism Act** introduced the power for the Secretary of State to set principles each year under which council tax increases are determined as

excessive. This can apply to Teignbridge, County, Fire, Police, or towns and parishes. For the current year limits are to continue to be set for all but towns and parishes with a referendum being triggered if districts had an increase of 2% and above, AND above £5.

- 4.6** In all such cases Teignbridge has to make the arrangements to hold a **local referendum** for residents. Costs can be recovered from the relevant precepting authority. The Government has previously expected town and parish councils to demonstrate restraint when setting precept increases. They would be looking for clear evidence of how the sector is responding to this challenge, mitigating increases by the use of reserves where they are not earmarked for other purposes or for ‘invest to save’ projects which will lower ongoing costs. Any controls for town and parish councils are likely to continue to be deferred subject to these conditions being adhered to.
- 4.7** The extra income from any increase in **council tax** is shown at **appendix 3** and this additional amount would be recurring in future years. The proposal is to increase council tax in Teignbridge by 2.85% or £5 to £180.17. This is the annual charge for an average band D property and the increase equates to less than 10p a week. A £5 increase has also been assumed for 2022/23 and 2023/24.
- 4.8** Council tax **freeze grants** have ceased with the last one being received in 2015/16. This was equivalent to a 1% increase in council tax but assumed no council tax support reduction so amounted to £78,000.
- 4.9** Teignbridge is required to estimate the surplus or deficit on the council tax collection fund on 15 January each year for the following budget year. A deficit of £2.5 million was estimated which has to be shared between the major preceptors in 2021/22 per their current precepts. The district share is £314,368 against next year’s budget as shown at line 18 in appendix 4.
- 4.10** **Settlement funding** of business rates retention baseline to the Council from Government is £3.4 million for the current year.
- 4.11** We had a **four year funding deal** which ended in 2019/20 and a one year settlement for 2020/21. We have received a further one year settlement for 2021/22 and the figures are shown in the table below:

	2017/18	2018/19	2019/20	2020/21	2021/22
	£million	£million	£million	£million	£million
Revenue support grant	0.847	0.000	0.000	0.000	0.000
Rates baseline funding	3.169	3.685	3.339	3.394	3.394
New homes bonus	3.436	2.917	2.614	2.244	1.485
Main grant	7.452	6.602	5.953	5.638	4.879

Cash reduction in year		-0.850	-0.649	-0.315	-0.759
Percentage reduction in year		-11%	-10%	-5%	-13%

The table shows the cash reductions of £0.9 million in 2018/19, £0.6 million in 2019/20, £0.3 million in 2020/21 and £0.8 million in 2021/22. Percentage reductions are 35% in total over the four years. Main grant funding had reduced by one third by 2019/20 when compared to 2013/14 when rates retention and council tax support started and continues to drop. Revenue support grant has also reduced from £4.5 million to zero over the same period to 2019/20. Uncertainty exists for 2022/23 when the delayed proposed reset of the baseline is likely to occur, reducing gains established from growth and altering business rates retention to 75%.

- 4.12** The **business rates retention** 50% funding system started on 1 April 2013. Rules for charging and rateable values are still set nationally by Government and the Valuation Office respectively. The system includes top ups, tariffs, levies and safety nets. The latter is to protect income to some extent within overall reducing national funding levels. The system is more complicated as Government has introduced small and rural business rates relief. The cost of this through loss of rates retention income to Teignbridge is generally covered by separate specific grant.
- 4.13** Within Devon it has been beneficial for authorities to form a **rates pool** to avoid any payment of levy from Devon to the Government. With historic assumptions of moderate business growth in the area significant savings have been achieved increasing over the years. The pool also spreads the risk of any business downturn in an authority over all members of the pool and encourages economic prosperity across authority boundaries. The Devon pool became a 100% business rate pilot for 2018/19 following its successful submission and reverted back to a rates pool in 2019/20 and 2020/21 as our bid to be a pilot in that year was unsuccessful. It is anticipated that whilst business rates income may decline going forward the benefits of being in a pool for 2021/22 still exist and so an application for this has been submitted.
- 4.14** Teignbridge's position is better than the rates baseline because of estimated growth in business rates. We have also gained from pooling and this has been shown together with previous growth in the revenue summary as estimated rates retention and pooling gain. 100% rates retention was originally promised by 2020 but with the transfer in of some funding responsibilities and the share of the total for districts could be reduced. Levies will cease but there may still be some opportunity for pooling of risk. Negotiations to exit the European Union and now Covid 19 appear to have delayed the roll out of any eventual 100% business rates retention and a reset of baselines in 2021/22 which has now been postponed to 2022/23 will have a

negative impact on funding levels. The provisional settlement now suggests that 75% business rates retention may be introduced in 2022/23.

- 4.15 New homes bonus** is also part of core funding and is top sliced from settlement grant. It is based on additional property brought into occupation in the previous year with a higher amount for affordable housing. Teignbridge is receiving £1.5 million for 2021/22. Estimates of NHB were based on 620 homes per annum as in the local plan with each new year giving four years of grant. The Government no longer pays any new legacy payments in future.
- 4.16** Government reformed the new homes bonus reducing the length of payments from 6 years to 4 years. Since these original reforms payments have reduced further by elimination of any legacy payments and funding is for one year only. Government had intimated that it will cease New Homes Bonus after 2020/21 and replace with an alternative source of Housing funding. The spending review has allowed New Homes Bonus for one further year in 2021/22 and to review and cease this funding in future years. No details are available to clarify what this will mean in terms of future funding and whether it will provide similar funding levels to that received under New Homes Bonus. Government had allowed it freedom to change the baseline for 2021/22 however in the provisional settlement this will be left unaltered at 0.4%. The budgeted figures are based upon the provisional settlement with little change anticipated for the final settlement. Immaterial changes will be funded through alterations to the general reserve balance and any major reductions will be funded initially by use of the business rates retention reserve with savings to be found in future years to replenish the reserve to an appropriate level.
- 4.17** Council tax benefit was replaced by **council tax support** from 1 April 2013. As the support reduces the tax base there is less council tax income for county, fire, police, and towns & parishes. The cost was around 90% funded by government grant initially but then transferred into main grant and not identified separately. The 10% shortfall was covered at Teignbridge, in the first year by one minor change to benefit, technical reforms, and use of transitional grant.
- 4.18** For 2014/15 two minor changes to compensate for the loss of transitional grant were consulted on and introduced. The majority of taxpayers adapted well to these changes, collection has been maintained and spend on council tax support itself continues to go down. There were further changes to the scheme applicable from 1 April 2017. No changes were made for 2018/19 or 2019/20. In 2020/21 the changes moved us to an income banded scheme due to the existing scheme not being compatible with the roll out of Universal Credit and with the aim to simplify administration and support the most vulnerable. In 2021/22 the minor change proposed is to ensure claimants are protected from any adverse impacts to the Council tax reduction scheme arising from measures introduced by the Government to support claimants through the Covid 19 crisis and ensures no additional cost to the scheme, preserving entitlement at original levels.

- 4.19** Teignbridge currently receives £305,000 for administering **housing benefit** and £139,000 for council tax support. **Universal Credit** started for Teignbridge from 9 November 2015 for new single job seekers and we went live with the full service in September 2018. There has been specific help from the department for work and pensions in connection with the transition but the current funding agreement ended in 2017. The main grant funding has been assumed to continue in future years.
- 4.20** The statutory minimum **National Living Wage** increased by 6.2% to £8.72 from 1 April 2020 and increases to £8.91 in April 2021. The impact of the increased national living wage through the pay award which also addresses differentials in the pay spine has had significant cost implications in 2019/20 and extended into subsequent years of the current financial plan. Continued exploration of apprenticeships and training will be encouraged to utilize available apprenticeship levy funding.
- 4.21** The **actuarial valuation** of the **Devon pension fund** effective from 1 April 2020 set Teignbridge contributions for future years. These were made up of a basic amount which has increased from 14.6% to 16.6% for future service accrual plus an increasing cash sum to reduce the past service deficit. The amended cash sum payment started in 2020/21 at £1,254,000 increasing to £1,347,000 for 2022/23. We agreed to pay the past deficit contributions upfront to obtain a significant discount of 4.5% and this is built into the initial budget proposals.
- 4.22** **Investment income** remains low. Base rate was reduced to 0.10% on 19th March 2020 as part of the measures taken by the Bank of England (BOE) to support the economy during the Covid 19 pandemic. It has remained steady since. At its latest meeting in November, the BOE monetary policy committee voted unanimously to maintain base rate at 0.10% and also increase quantitative easing. While the impacts of Covid 19 and Brexit are expected to weigh on the economy in early 2021, some degree of recovery is anticipated by the end of the year. The Bank of England commented that the outlook for the economy remains unusually uncertain. No change to base rate is anticipated in the near term. Forecast investment income for the current year is £15,230 with an average daily lend of £18.5 million to the end of November 2020.

The amount available for investment is forecast to reduce over the next year, mainly due to several large capital schemes getting underway. Over the last year, the Council has made use of its internal balances to rule out the need for external borrowing. With an underlying need to borrow (Capital Financing Requirement) of £20 million at the beginning of 2020/21 (estimated to be £22 million by the end of the year) and using the average Public Works Loans Board (PWLB) 10-year annuity rate of 1.96%, this represents interest saved of around £392,000. It is anticipated that the internal balances available in 2021/22 will be lower due to the budget measures being taken to make required savings. It is anticipated there will be a net interest cost of £35,000, rising to around £200,000 in 2022/23 and £280,000 in 2023/24 as further capital projects are financed with borrowing. The PWLB have recently

reduced their borrowing rates by 1% subject to loans not being used to finance schemes which are primarily for financial yield.

- 4.23** The latest professional guidance on **reserves** issued in November 2008 recommends a working balance to help cushion the impact of uneven cash flows and avoid unnecessary temporary borrowing and a contingency to cushion the impact of unexpected events or emergencies. Earmarked reserves can also be built up to meet known or predicted requirements. Teignbridge operates with a low level of reserves compared to many districts and will look to utilize these (in particular earmarked reserves) to balance any funding gaps in the medium term financial plan as appropriate.
- 4.24** Our main contingent liability was settled seven years ago and provision has been made for other smaller potential liabilities. The current funding regime including rates retention, new homes bonus and council tax support carries a risk for us of likely more volatility in resources. This will increase as we move towards likely 75% rates retention. We are more reliant on income generated from our own fees and charges as government funding reduces and the significant reduction in income in 2020/21 due to Covid 19 has created significant uncertainty on likely income receivable for the foreseeable future.
- 4.25** The Audit Commission December 2012 report 'Striking a balance' stated that reserves are an essential part of good financial management. They help councils cope with unpredictable financial pressures and plan for their future spending commitments. The proposed budget recommends general reserves to stay constant at just under £2 million being 12.4% of the net revenue budget in 2020/21 and 13.0% in 2021/22. This equates to 14.1% and 13.7% in later years. General reserves are held to accommodate continuing future uncertainties and increasing reliance on generating our own income.
- 4.26** Historically the **Executive** has **authority** to exceed the approved overall revenue budget by up to £100,000 from general reserves to meet unexpected expenditure within the year. The aim is to replenish the reserves in the same year by making compensating savings as soon as possible. It is recommended to maintain this allowance at £100,000 for future years. All other decisions with regard to budgetary change will be approved by reference to virement rules in the financial instructions.
- 4.27** In conclusion these budget proposals show how Teignbridge can start to prepare for the grant reductions, anticipated funding regime and losses in income due to Covid 19 by continuing to make savings and generate income. **The revenue budget is partly funded over the medium term by savings found, additional income and use of earmarked reserves built up to cover anticipated future reductions in funding however significant work is still required to identify the significant budget gaps which are in 2022/23 and 2023/24 as shown in appendix 4 (line 25) as just under £1.2 million in 2022/23 and over £2.6 million in 2023/24 together with further savings to be found to meet aspirations to bolster the capital programme in future years as contributions to capital have been reduced to zero to support the revenue budget and ideally should be**

reestablished at around £0.5 million per annum initially. There may be a bigger budget gap if the alternative housing funding is not forthcoming or lower than the assumptions made. **The Chief Finance Officer (CFO) has a statutory duty to balance the budget each year and if this is not achievable at some point in the future it may be necessary for the CFO to issue a s114 notice.** Some support for Covid 19 losses has been provided by Government for sales, fees and charges in the first 3 months of 2021/22 and further conversations/lobbying to Government will continue to request funding for other streams of income and the likelihood that the impacts of Covid 19 through operating restrictions and demand will continue throughout 2021/22 and thereafter. In the mean time we have made a provision for Covid 19 losses that may arise. Right to buy receipts cease after 2024 increasing funding pressures on the capital programme. Exploration of suggestions from the BEST2020 process (now rebranded as 'Better 2022') and service plan reviews have been incorporated into future budgets. Further suggestions will be worked up and costed to deliver savings to move towards balancing future budget years from 2022/23 alongside the ongoing investigation into commercial investment opportunities, alternative service delivery plans and review of our existing assets and their use. The use/closure of relevant assets and operations going forward will be monitored as part of the changing circumstances/restrictions caused by the impact of Covid 19. These ideas together with any other income generation opportunities should help to identify funds to re-introduce revenue contributions to the capital programme. Investigation of a possible Teignbridge lottery scheme will also be explored to assist local community good causes with grant funding alongside any crowd funding opportunities. At the same time general reserves are anticipated to be around 13.0% of the budget at the end of 2021/22 which is equivalent to just under £2.0 million. However there is much uncertainty over the move to 75% and potentially an eventual 100% business rates retention scheme with the higher risks that Teignbridge will face. The budget deficits for 2022/23 and 2023/24 increase substantially and Members will be updated on progress with funding reforms/further Government funding/savings/Covid recovery plans to determine whether the funding gap can be closed.

- 4.28** These proposals include a £5 increase in council tax next year and subsequent years and substantial capital investment over the next three years. They will be publicised and comments brought back to the Executive before making the final budget recommendation to Council for 22 February 2021.

5. CAPITAL PROGRAMME

- 5.1** The **capital programme** is shown at **appendix 7** with links to the Teignbridge 10 strategy projects. It continues to include significant provisions for investment in town centres and employment land and increasing support for housing including the Teignbridge 100 and climate change projects. Some of these will require prudential borrowing and each will be the subject of separate reports as the business cases are developed. There is also a provision for Future High Street Fund projects. The Council received an in-principle funding offer of £9.2 million. This was 69% of the original bid due to

the funding being oversubscribed. It will make a significant contribution to the infrastructure of Newton Abbot town centre.

- 5.2** The programme is partly funded by sales of assets. Community Infrastructure Levy, Section 106 and grant from the Housing Infrastructure Fund is anticipated to fund the infrastructure plan. Contributions from revenue have been eliminated. A review of suggestions from the BEST2020 process (now rebranded as 'Better 2022') may generate savings to support future revenue budget gaps and potentially re-introducing contributions to capital of £0.5 million per annum.
- 5.3** Government subsidy for housing disabled facilities grants through better care funding (received via Devon County Council) is assumed to continue at £1.0 million per annum. £1.0 million has been received in 2020/21, with the majority invested in grants towards the provision of disabled facilities and energy improvements. In addition, there is £2.1 million budgeted over the remainder of 2020/21 and during 2021/22 towards Warm Homes Fund schemes, funded from a combination of £1.6 million of government grant, with £0.08 million capital receipts and £0.423 million borrowing.
- 5.4** A provision of £6.6 million has been made over three years for the first half of the Teignbridge 100 housing scheme for affordable and social housing. This is in accordance with the priority Actions outlined in the latest Council Strategy for delivering affordable and social housing, whether through direct delivery or working with developers and housing associations. This work has already commenced as the programme covers the previously approved capital schemes at Drake Road, East Street, and Sherborne House, Newton Abbot. The pipeline covers a range of urban and rural sites, including the Dartmoor National Park. Houses, apartments and bungalows are included and scheme sizes range from 2 to 30. The intention is to deliver a rented programme across urban and rural locations on Teignbridge land.

Figures and timing are currently indicative only and represent the initial estimate for the first 50% of the Teignbridge 100 projects less the amounts within that which relate to Sherborne House, East Street and Drake Road (already shown as separate projects). The aim is to deliver the full programme over time, with projects being brought forward for approval in due course. Construction costs are based on nationally described space standards for the area and the Royal Institution of Chartered Surveyors Building Cost Information Service (BCIS) rates for smaller schemes with an additional margin for enhanced carbon efficiency measures. Funding is assumed to be a combination of Homes England grant, capital receipts (including right to buy receipts estimated at £0.45 million for 2020/21 and £0.6 million per annum thereafter, ceasing in 2024) section 106 for affordable housing and borrowing. Discussions continue with housing providers over the method of delivery and pipeline projects will be brought forward for approval in due course.

A shared equity scheme funded from £0.7 million of external planning contributions as approved at Full Council in November 2019 is also included.

5.5 The infrastructure delivery plan investment over the next few years contributes to:

- A new railway station at Marsh Barton for South West Exeter and Teignbridge residents' access to employment (£1.3 million by March 2021).
- Provision for improvements to the A382 of £5.1 million by 2022/23.
- £4.78 million budgeted towards Dawlish link road and bridge is funded from government grant. £1.25 million is being forward funded from internal borrowing, pending developer contributions in relation to the Houghton Barton link road.
- Provision for Education in SW Exeter and the wider Teignbridge area of £5 million over 3 years, funded from community infrastructure levy.
- Provision for further acquisition, instatement and endowment of green spaces (including contributions towards habitat mitigation and wildlife) of £6.4 million over the remainder of 2020/21 and the next 3 years. This is funded from Housing Infrastructure funding via Devon County Council and developer contributions.
- Sports and leisure provision of £6.7 million over the remainder of 2020/21 and the next 3 years, including Decoy, the Den, other play area refurbishments and improvements to Bakers Park. Work continues on understanding the requirements to improve leisure provision post-Covid. Provisions are included for refurbishments at Broadmeadow sports centre and Dawlish leisure centre. These will be the subject of separate reports as business cases are developed.
- An initial £0.05 million of community infrastructure levy is budgeted towards South West Exeter District Heating, with a further £2 million anticipated to be loaned in 2025.
- Heart of Teignbridge, coastal and other cycle provision (£1.2 million over three years).

5.6 The Authority is engaged with a leisure energy specialist to develop a grant application under the Public Sector Decarbonisation Scheme covering Newton Abbot Leisure Centre, Broadmeadow Sports Centre and Teignmouth Lido. If successful, up to £3 million of grant funding will be available to replace existing gas-fired heating systems with low-carbon air source heat pumps. Further provisions covered by the grant application will vary on a site-by-site basis but will broadly involve electricity system upgrades, air handling unit works, solar photovoltaics and energy management system upgrades. The grant application will be submitted in advance of the deadline on 11 January 2021 and will be reviewed by the awarding body on or by Friday 29 January 2021. It is proposed that subject to the current grant bid being successful, the Council proceeds with these measures.

A separate bid for grant funding under the Public Sector Decarbonisation Scheme is being pursued to cover the cost of replacing the Forde House gas boiler system. If successful, the grant will fund the installation of an air source heat pump and thermal building fabric improvements.

For projects not covered by grant funding, provisions have been made for significant investment in carbon reduction measures covering the Authority's Scope 1 & 2 carbon footprint. These provisions incorporate a total of £3.6 million from borrowing over three years and are yet to be finalised as part of the ongoing Carbon Action Plan, which is being developed by the Climate Change Officer. Likely provisions will target emissions arising from the Authority's vehicle fleet and top 15 sites by carbon emissions; provisions are likely to include: fleet electric vehicle charging infrastructure, fleet electric vehicles (additional estimated provision of £8.2 million under Waste Management – business case for electric vehicles will be considered as part of a procurement process), onsite renewable energy generation, renewable energy power purchase agreements, thermal fabric improvements and energy efficiency improvements.

- 5.7** The South West Regional Coastal Monitoring Programme (SWRCMP) is the largest of the National Coastal Monitoring Programmes in England, encompassing 2,450 km of coast between Portland Bill in Dorset and Beachley Point on the border with Wales. It is 100% funded by the Environment Agency. Since its inception in 2006 Teignbridge District Council have acted as the lead authority for the region. The Programme collects a multitude of coastal monitoring data, including topographic beach survey data, bathymetric data, LiDAR, aerial photography and habitat mapping and has a wave buoy and tide gauge network around the South West coast. From 2021 coastal asset data will also be collected and maintained. The data feeds into a long term dataset showing changes to the beaches and coastline of the South West. It ensures that all Coastal Protection Authorities have the evidence to better understand the processes affecting the coast ensuring that coastal defence schemes are designed based on reliable information. The Programme is just completing its 3rd phase and enters a new 6 year phase on 01 April 2021. The business case and funding has been approved by the Environment Agency but funding has not yet been allocated. If the Programme receives its full allocation it could be up to £9.5 million over the next 6 years, the first three of which are shown in the capital programme.
- 5.8** There is a £2 million provision for employment sites, funded from borrowing. It is anticipated this will be spent on schemes on council owned land, either to invest in new assets or to enhance and make best use of those already available. This will encourage new and existing businesses to set up, move in and stay in the area. The aim is to create better paid jobs and business expansion for a more resilient local economy. Where people can both work and spend leisure time locally, carbon emissions are also reduced. Individual projects will come back to committee as appropriate as business cases are developed

6. GROUPS CONSULTED

- 6.1** County, Fire and Police and the public are consulted about any changes to the council tax support scheme. The initial budget proposals have been

publicised and considered by Overview and Scrutiny 1 and 2 on 12 January 2021. They also scrutinised these final plans on the 9 February 2021. Parishes and town councils have been advised of these proposals. There have been two budget meetings with town and parish councils on 17 December 2020 and 21 January 2021.

- 6.2** A budget survey has been put on the website and publicised to encourage feedback. In particular it has been brought to the attention of businesses, the residents' panel and Teignbridge relationship groups. Responses will be reported verbally to this Executive and in the final Council budget report on 22 February 2021.

7. TIME-SCALE

The financial plan covers the years 2020/21 to 2023/24. Final consideration of the budget by Council is due on 22 February 2021. At that time the council tax resolution is also approved which covers the total council tax including County, Fire, Police and towns & parishes.

8. LEGAL / JUSTIFICATION

The Executive is required under the budget and policy framework procedure rules in the constitution (section 7 (a) and (b)) to agree and recommend a budget to Council each year.

9. DATE OF IMPLEMENTATION (CONFIRMATION OF DECISION SUBJECT TO CALL-IN)

Call in does not apply as the final budget recommendations will be considered for approval by Council on 22 February 2021.

Budget timetable 2020/21

	September	October	November	December	January	February	March
Government (Chancellor) Autumn Spending Round Statement		cancelled					
Provisional local government settlement				17th			
Town/parish initial budget/precept meeting				17th			
Executive papers sent out - initial budget proposals				22nd			
Start of formal six weeks consultation period				22nd			
Budget survey emailed to businesses				22nd			
Executive 10am - agree initial financial plan proposals including council tax base					5th		
Overview & Scrutiny 10am - consider Executive's financial plan					12th		
Council - approve council tax support and council tax base					14th		
Town/parish follow up budget/precept meeting					21st		
Final settlement expected					31st		
Deadline for business rates retention estimate to government, county and fire					31st		
Police and Crime Panel consider precept and approve					29th		
Overview & Scrutiny 10am - consider Executive's final financial proposals						9th	
Executive 10am - agree final financial plan proposals, including budget monitoring						11th	
County Cabinet 10.30am budget meeting						12th	
Devon County Council 2.15pm - set county precept and council tax						18th	
Fire Authority - set fire precept and council tax						19th	
Council meeting 10am - consider financial proposals and council tax resolution						22nd	
Reserve county budget meeting 10am if required						23rd	
Close council tax accounts and start bills print unless delayed if council tax not set						24th	
Reserve Council budget meeting if required						24th	

Appendix 1

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Section 1

Council Tax Base adjustment for Council Tax Support (CTS) and estimated growth						
	Estimated 21/22 Band D Number	20/21 Council Tax £	Estimated Income £	Estimated Collection Rate %	Estimated Net Income £	Estimated 21/22 Base
Full band D at November 2020	54,662.1	2,000.95	109,376,130			
less CTS at November 2020	<u>-5,010.8</u>	2,000.95	<u>-10,026,360</u>			
Starting point based on November 2020	49,651.3		99,349,770			
Anticipated growth at 0%	0.0	2,000.95	0			
Total (rounded)	49,651.3	2,000.95	99,349,770	97.5%	96,865,990	48,410

Section 2

2021/22 Expected Council Tax (CT) Income at Current Council Tax Levels compared with 2020/21				
Preceptor	Estimated CT Base Number	20/21 Council Tax £	Expected income £	
2021/22 expected income (rounded)				
Towns and parishes	48,410	76.44	3,700,460	
District	48,410	175.17	8,479,980	
County	48,410	1,439.46	69,684,260	
Fire	48,410	88.24	4,271,700	
Police	48,410	221.64	10,729,590	
Total (rounded) shows a 2.6% decrease in expected income		2,000.95	96,865,990	
2020/21 expected income (rounded)				
Towns and parishes	49,714	76.44	3,800,338	
District	49,714	175.17	8,708,401	
County	49,714	1,439.46	71,561,314	
Fire	49,714	88.24	4,386,763	
Police	49,714	221.64	11,018,611	
Total (rounded)		2,000.95	99,475,430	

To show the extra Council Tax in 2021/22 that would be collected for varying increases by percentage and value.

Teignbridge Band D Council Tax 2020/21 (excluding parish precepts) £175.17
 Approved Council Tax Base 2021/22 (at 97.5% collection rate) [a] 48,410

Varying increases in Council Tax for 2021/22			Total Band D Council Tax 2021/22	Increase in Council Tax income for 2021/22	[b] Total Council Tax income 2021/22
%	Per Year £	Per Week £	Per Year £	Per Year £	Per Year £
0.00	0.00	0.00	175.17	0	8,479,980
				No council tax freeze grant	0
				Total income	8,479,980
0.30	0.51	0.01	175.68	24,690	8,504,670
0.57	1.00	0.02	176.17	48,410	8,528,390
1.00	1.75	0.03	176.92	84,720	8,564,700
1.14	2.00	0.04	177.17	96,820	8,576,800
1.48	2.60	0.05	177.77	125,870	8,605,850
1.71	3.00	0.06	178.17	145,230	8,625,210
1.99	3.49	0.07	178.66	168,950	8,648,930
2.28	4.00	0.08	179.17	193,640	8,673,620
2.85	5.00	0.10	180.17	242,050	8,722,030

Note:

- [a] Council Tax Base of 48,410 for 2021/22 approved by Council on 14 January 2021
- [b] Total Council Tax income is calculated by multiplying the Band D Council Tax by the recommended Council Tax Base of 48,410
- [c] No council tax freeze grant. Referendum limit proposed by government as higher of 2% or above £5 for Band D.

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Revenue Budget Summary

Appendix 4

Revenue Budget	2020-21 Budget	2020-21 Latest	2021-22 Forecast	2022-23 Forecast	2023-24 Forecast
	£	£	£	£	£
EXPENDITURE					
1 Employees	21,090,490	20,410,050	20,947,310	21,302,790	21,658,510
2 Property	4,655,960	4,633,550	4,919,380	4,992,330	5,079,470
3 Services & supplies	5,300,780	6,050,620	8,654,090	6,872,590	6,411,410
4 Grant payments	27,038,450	31,238,090	25,175,750	24,175,750	23,175,750
5 Transport	801,970	701,550	756,430	764,580	773,140
6 Leasing & capital charges	1,517,130	1,539,770	1,660,430	1,989,960	2,096,560
7 Contributions to capital	567,010	94,400	0	0	0
8 Total expenditure	60,971,790	64,668,030	62,113,390	60,098,000	59,194,840
INCOME					
9 Sales	-764,600	-377,720	-381,450	-389,080	-396,860
10 Fees & charges	-10,297,790	-6,114,870	-10,501,050	-10,816,080	-11,140,560
11 Grants - income	-27,176,480	-36,086,070	-26,544,070	-24,434,320	-23,434,320
12 Property income	-3,282,330	-2,372,880	-3,350,260	-3,822,620	-4,262,090
13 Other income & recharges	-2,961,550	-4,573,580	-2,727,380	-2,781,930	-2,837,570
14 Transfer from (-) / to earmarked reserves	-354,890	840,930	-3,314,200	-2,624,640	0
15 Total income	-44,837,640	-48,684,190	-46,818,410	-44,868,670	-42,071,400
16 Total net service cost	16,134,150	15,983,840	15,294,980	15,229,330	17,123,440
Funding					
17 Council tax	-8,708,400	-8,708,400	-8,722,030	-9,008,890	-9,344,650
18 Council tax/community charge surplus(-) / deficit	-62,360	-62,360	26,200	26,200	26,200
19 Revenue support grant	0	0	0	0	0
20 Rates baseline funding	-3,393,800	-3,393,800	-3,393,800	-3,487,000	-3,563,000
21 Estimated rates retention and pooling gain	-1,677,200	-1,527,200	-1,339,070	-50,000	-100,000
22 New homes bonus	-2,243,880	-2,243,880	-1,484,520	-727,860	0
23 Alternative housing funding	0	0	0	-800,000	-1,500,000
24 Other grants	-48,200	-48,200	-381,760	0	0
25 Budget gap (-) to be found	0	0	0	-1,181,780	-2,641,990
26 Total funding	-16,133,840	-15,983,840	-15,294,980	-15,229,330	-17,123,440
27 -Surplus/shortfall	310	0	0	0	0
28 General reserves at end of year	1,980,199	1,986,659	1,986,659	1,986,659	1,986,659
29 General reserves as % of net revenue budget	12.3%	12.4%	13.0%	14.1%	13.7%

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All Services

		2019-20	2020-21	2021-22
Managing Director/Head Of Service		Actual	Outturn	Budget
		£	£	£
Corporate Services				
A Pujol	Business Improvement & Development	593,295	385,130	471,410
A Pujol	Communications	150,807	232,530	249,080
M Flitcroft	Democratic Services	712,185	707,910	747,260
P Shears	Electoral Services	361,310	194,890	223,940
M Flitcroft	Finance	604,404	628,640	722,680
P Shears	Human Resources	485,875	467,560	501,700
M Flitcroft	Internal Audit & Information Governance	181,403	171,790	184,240
M Flitcroft	Legal	368,649	347,200	426,860
M Flitcroft	Procurement	37,015	31,070	38,970
P Shears	Strategic Leadership Team	442,285	460,370	473,620
		3,937,230	3,627,090	4,039,760
Strategic Place				
N Blaney	Building Control	(94,945)	(100,500)	32,050
A Pujol	Customer Services	595,402	674,150	714,750
N Blaney	Development Management	195,637	686,380	703,380
N Blaney	Economy & Assets	8,049	683,170	477,010
A Pujol	Housing	1,082,822	1,244,890	1,513,690
N Blaney	Parking	(2,416,952)	(1,129,420)	(1,512,780)
A Pujol	Revenues & Benefits	882,160	654,830	720,180
N Blaney	Spatial Planning	655,079	420,380	553,510
		907,252	3,133,880	3,201,790
Environment, Health & Wellbeing				
A Pujol	Community Safety	98,739	119,970	128,940
L Montgomery	Environmental Health	946,082	1,045,660	1,193,790
L Montgomery	Green Spaces & Active Leisure	1,147,843	1,201,450	1,160,750
L Montgomery	Leisure	424,231	1,400,580	1,469,220
L Montgomery	Licensing	(50,868)	(18,430)	(11,120)
L Montgomery	Resorts	209,015	112,530	83,890
L Montgomery	Waste, Recycling & Cleansing	5,330,273	5,937,850	6,461,870
		8,105,315	9,799,610	10,487,340
Total all services		12,949,797	16,560,580	17,728,890
Financing Items		2,747,403	(671,140)	(2,433,910)
Totals per actual/budget papers		15,697,200	15,889,440	15,294,980
Contribution to capital		917,207	94,400	0
Totals per actual/budget papers		16,614,407	15,983,840	15,294,980

Notes:

There is a glossary of terms at the end of this appendix

Executive Member:	Gary Taylor					
Manager:	Andrew Carpenter					
Activity Area:	Building Control					
		2019-20		2020-21		2021-22
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	874,982	21.5	896,810	20.0	919,640
	Property	40,165		27,570		29,820
	Services & Supplies	120,994		111,910		142,080
	Grant Payments	-		-		-
	Transport	58,154		56,880		66,050
	Leasing & capital charges	-		-		-
		1,094,295		1,093,170		1,157,590
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	(971,894)		(874,750)		(917,000)
	Property Income	-		-		-
	Grants - income	-		-		-
	Other income & recharges	(217,346)		(292,120)		(208,540)
	Transfers from earmarked reserves	-		(26,800)		-
		(1,189,241)		(1,193,670)		(1,125,540)
	Service Cost	(94,945)		(100,500)		32,050
	Service cost - £'s per head of population	-0.71		-0.75		0.24

Executive Member:	Martin Wrigley					
Manager:	Lloyd Purchase					
Activity Area:	Business Improvement & Development Team					
		2019-20		2020-21		2021-22
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	272,146	8.5	181,710	5.5	207,070
	Property	18,919		36,970		13,110
	Services & Supplies	46,249		44,170		109,810
	Grant Payments	255,792		176,770		141,470
	Transport	838		790		520
	Leasing & capital charges	-		-		-
		593,944		440,410		471,980
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	-		-		-
	Property Income	(567)		(570)		(570)
	Grants - income	-		(30,860)		-
	Other income & recharges	(82)		(9,550)		-
	Transfers from earmarked reserves	-		(14,300)		-
		(649)		(55,280)		(570)
	Service Cost	593,295		385,130		471,410
	Service cost - £'s per head of population	4.47		2.87		3.47

Executive Member:	Alan Connett						
Manager:	Amanda Pujol						
Activity Area:	Communications						
		2019-20		2020-21		2021-22	
		Actual	FTE	Outturn	FTE	Budget	
		£		£		£	
<u>EXPENDITURE</u>							
Employees	4.0	100,327	4.0	178,360	5.5	194,850	
Property		4,312		3,180		3,440	
Services & Supplies		46,116		50,650		49,960	
Grant Payments		-		-		-	
Transport		53		360		830	
Leasing & capital charges		-		-		-	
		150,807		232,550		249,080	
<u>INCOME</u>							
Sales		-		-		-	
Fees & Charges		-		-		-	
Property Income		-		-		-	
Grants - income		-		-		-	
Other income & recharges		-		(20)		-	
Transfers from earmarked reserves		-		-		-	
		0		(20)		0	
Service Cost		150,807		232,530		249,080	
Service cost - £'s per head of population		1.14		1.73		1.83	

Executive Member:	Martin Wrigley						
Manager:	Rebecca Hewitt						
Activity Area:	Community Safety						
		2019-20		2020-21		2021-22	
		Actual	FTE	Outturn	FTE	Budget	
		£		£		£	
<u>EXPENDITURE</u>							
Employees	2.0	86,872	2.0	110,300	2.5	117,340	
Property		4,534		3,140		1,820	
Services & Supplies		6,776		7,440		7,680	
Grant Payments		39,135		58,340		-	
Transport		2,748		1,610		2,100	
Leasing & capital charges		-		-		-	
		140,065		180,830		128,940	
<u>INCOME</u>							
Sales		-		-		-	
Fees & Charges		-		-		-	
Property Income		-		-		-	
Grants - income		-		-		-	
Other income & recharges		(41,326)		(60,860)		-	
Transfers from earmarked reserves		-		-		-	
		(41,326)		(60,860)		0	
Service Cost		98,739		119,970		128,940	
Service cost - £'s per head of population		0.74		0.89		0.95	

Executive Member:	Martin Wrigley					
Manager:	Tracey Hooper					
Activity Area:	Customer Services					
		2019-20		2020-21		2021-22
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	461,484	12.5	567,580	22.0	585,610
	Property	15,829		8,870		9,590
	Services & Supplies	119,750		97,700		119,550
	Grant Payments	-		-		-
	Transport	-		-		-
	Leasing & capital charges	-		-		-
		597,063		674,150		714,750
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	-		-		-
	Property Income	-		-		-
	Grants - income	-		-		-
	Other income & recharges	(1,661)		-		-
	Transfers from earmarked reserves	-		-		-
		(1,661)		0		0
	Service Cost	595,402		674,150		714,750
	Service cost - £'s per head of population	4.48		5.02		5.26

Executive Member:	Richard Keeling					
Manager:	Sarah Selway					
Activity Area:	Democratic Services					
		2019-20		2020-21		2021-22
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	533,123	3.5	553,930	3.5	580,780
	Property	9,221		4,960		5,360
	Services & Supplies	115,738		118,550		113,000
	Grant Payments	54,053		47,000		47,000
	Transport	350		160		1,120
	Leasing & capital charges	-		-		-
		712,485		724,600		747,260
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	-		-		-
	Property Income	-		-		-
	Grants - income	-		-		-
	Other income & recharges	(300)		(2,600)		-
	Transfers from earmarked reserves	-		(14,090)		-
		(300)		(16,690)		0
	Service Cost	712,185		707,910		747,260
	Service cost - £'s per head of population	5.36		5.28		5.49

Executive Member: Gary Taylor		2019-20		2020-21		2021-22
Manager: Ros Eastman		Actual		Outturn		Budget
Activity Area: Development Management		£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	33.0	1,285,660	33.0	1,297,000	32.0	1,265,780
Property		91,056		56,300		60,260
Services & Supplies		358,375		290,190		453,530
Grant Payments		-		-		-
Transport		24,401		21,420		27,550
Leasing & capital charges		-		-		-
		1,759,491		1,664,910		1,807,120
<u>INCOME</u>						
Sales		-		-		-
Fees & Charges		(1,408,851)		(831,770)		(1,103,620)
Property Income		-		-		-
Grants - income		-		-		-
Other income & recharges		(155,003)		(113,010)		(120)
Transfers from earmarked reserves		-		(33,750)		-
		(1,563,854)		(978,530)		(1,103,740)
Service Cost		195,637		686,380		703,380
Service cost - £'s per head of population		1.47		5.12		5.17

Executive Member: Nina Jeffries/Richard Keeling		2019-20		2020-21		2021-22
Manager: Stephen Forsey		Actual		Outturn		Budget
Activity Area: Economy & Assets		£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	41.5	1,197,149	42.0	1,335,420	34.5	1,199,200
Property		695,521		744,710		718,190
Services & Supplies		652,523		707,320		1,168,420
Grant Payments		3,525		4,681,640		1,130
Transport		10,917		9,060		12,760
Leasing & capital charges		-		-		-
		2,559,635		7,478,150		3,099,700
<u>INCOME</u>						
Sales		(17,247)		2,730		(300)
Fees & Charges		(193,220)		(65,980)		(204,880)
Property Income		(1,931,064)		(1,391,270)		(2,266,620)
Grants - income		-		(4,679,510)		-
Other income & recharges		(410,056)		(518,660)		(150,890)
Transfers from earmarked reserves		-		(142,290)		-
		(2,551,586)		(6,794,980)		(2,622,690)
Service Cost		8,049		683,170		477,010
Service cost - £'s per head of population		0.06		5.09		3.51

Executive Member: Manager: Activity Area:	Alan Connett Cathy Ruelens Electoral Services	2019-20 Actual		2020-21 Outturn		2021-22 Budget
		FTE	£	FTE	£	£
<u>EXPENDITURE</u>						
Employees		3.0	120,486	3.0	115,810	123,240
Property			53,898		6,890	7,340
Services & Supplies			555,672		135,080	95,230
Grant Payments			-		-	-
Transport			724		290	290
Leasing & capital charges			-		-	-
			730,781		258,070	226,100
<u>INCOME</u>						
Sales			-		-	-
Fees & Charges			(2,560)		(1,730)	(2,160)
Property Income			-		-	-
Grants - income			(15,894)		(1,090)	-
Other income & recharges			(351,016)		(60,360)	-
Transfers from earmarked reserves			-		-	-
			(369,470)		(63,180)	(2,160)
Service Cost			361,310		194,890	223,940
Service cost - £'s per head of population			2.72		1.45	1.65

Executive Member: Manager: Activity Area:	Alistair Dewhirst David Eaton & Paul Nicholls Environmental Health	2019-20 Actual		2020-21 Outturn		2021-22 Budget
		FTE	£	FTE	£	£
<u>EXPENDITURE</u>						
Employees		23.0	742,499	22.5	802,520	891,720
Property			54,279		54,580	57,570
Services & Supplies			195,342		242,110	266,530
Grant Payments			-		-	-
Transport			28,212		24,170	32,190
Leasing & capital charges			6,324		6,330	6,330
			1,026,656		1,129,710	1,254,340
<u>INCOME</u>						
Sales			(5,802)		(7,540)	(6,000)
Fees & Charges			(36,625)		(25,750)	(44,040)
Property Income			-		-	-
Grants - income			(4,085)		(12,370)	-
Other income & recharges			(34,061)		(37,310)	(10,510)
Transfers from earmarked reserves			-		(1,080)	-
			(80,574)		(84,050)	(60,550)
Service Cost			946,082		1,045,660	1,193,790
Service cost - £'s per head of population			7.12		7.79	8.78

Executive Member: Manager: Activity Area:	Richard Keeling Martin Flitcroft Finance	2019-20 Actual		2020-21 Outturn		2021-22 Budget
	FTE	£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	16.0	546,219	15.0	602,510	15.5	680,380
Property		27,313		18,900		20,440
Services & Supplies		47,541		49,850		41,720
Grant Payments		-		-		-
Transport		1,081		470		870
Leasing & capital charges		-		-		-
		622,155		671,730		743,410
<u>INCOME</u>						
Sales		-		-		-
Fees & Charges		-		-		-
Property Income		-		-		-
Grants - income		-		-		-
Other income & recharges		(17,750)		(31,000)		(20,730)
Transfers from earmarked reserves		-		(12,090)		-
		(17,750)		(43,090)		(20,730)
Service Cost		604,404		628,640		722,680
Service cost - £'s per head of population		4.55		4.69		5.31

Executive Member: Manager: Activity Area:	Andrew MacGregor Lorraine Montgomery Green Spaces & Active Leisure	2019-20 Actual		2020-21 Outturn		2021-22 Budget
	FTE	£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	13.5	404,193	13.5	466,680	9.5	379,540
Property		983,534		931,540		949,850
Services & Supplies		373,291		251,680		235,720
Grant Payments		4,474		2,750		4,750
Transport		13,515		9,510		10,490
Leasing & capital charges		-		-		-
		1,779,007		1,662,160		1,580,350
<u>INCOME</u>						
Sales		(3,019)		(2,730)		(1,280)
Fees & Charges		(205,180)		(197,680)		(230,290)
Property Income		(171,716)		(160,300)		(165,700)
Grants - income		(73,256)		-		-
Other income & recharges		(177,994)		(83,380)		(22,330)
Transfers from earmarked reserves		-		(16,620)		-
		(631,164)		(460,710)		(419,600)
Service Cost		1,147,843		1,201,450		1,160,750
Service cost - £'s per head of population		8.64		8.96		8.53

Executive Member:	Martin Wrigley					
Manager:	Amanda Pujol					
Activity Area:	Housing					
		2019-20		2020-21		2021-22
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	1,526,281	31.0	1,564,200	32.0	1,257,520
	Property	366,157		359,270		345,620
	Services & Supplies	624,981		1,147,980		606,400
	Grant Payments	487,493		533,720		516,400
	Transport	30,756		17,170		21,370
	Leasing & capital charges	-		-		-
		3,035,667		3,622,340		2,747,310
	<u>INCOME</u>					
	Sales	(1,200)		(1,430)		(1,200)
	Fees & Charges	(2,420)		(2,660)		(5,210)
	Property Income	(558,903)		(598,660)		(608,990)
	Grants - income	(1,122,167)		(859,210)		(543,310)
	Other income & recharges	(268,155)		(235,090)		(74,910)
	Transfers from earmarked reserves	-		(680,400)		-
		(1,952,844)		(2,377,450)		(1,233,620)
	Service Cost	1,082,822		1,244,890		1,513,690
	Service cost - £'s per head of population	8.15		9.28		11.13

Executive Member:	Alan Connett					
Manager:	Tim Slater					
Activity Area:	Human Resources					
		2019-20		2020-21		2021-22
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	335,898	7.0	336,140	8.0	369,720
	Property	26,517		14,620		15,720
	Services & Supplies	128,867		116,610		115,730
	Grant Payments	-		-		-
	Transport	758		200		530
	Leasing & capital charges	-		-		-
		492,041		467,570		501,700
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	-		-		-
	Property Income	-		-		-
	Grants - income	-		-		-
	Other income & recharges	(6,166)		(10)		-
	Transfers from earmarked reserves	-		-		-
		(6,166)		(10)		0
	Service Cost	485,875		467,560		501,700
	Service cost - £'s per head of population	3.66		3.49		3.69

Executive Member:	Richard Keeling					
Manager:	Sue Heath					
Activity Area:	Internal Audit & Information Governance					
		2019-20		2020-21		2021-22
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	157,774	3.5	158,630	3.5	163,810
	Property	10,807		7,400		8,000
	Services & Supplies	12,785		13,700		12,810
	Grant Payments	-		-		-
	Transport	37		100		180
	Leasing & capital charges	-		-		-
		181,403		179,830		184,800
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	-		-		-
	Property Income	-		-		-
	Grants - income	-		(80)		-
	Other income & recharges	(0)		(7,960)		(560)
	Transfers from earmarked reserves	-		-		-
		(0)		(8,040)		(560)
	Service Cost	181,403		171,790		184,240
	Service cost - £'s per head of population	1.37		1.28		1.35

Executive Member:	Richard Keeling					
Manager:	Karen Trickey					
Activity Area:	Legal					
		2019-20		2020-21		2021-22
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	334,864	6.0	302,030	7.0	399,650
	Property	21,798		9,830		10,630
	Services & Supplies	37,704		63,400		48,130
	Grant Payments	-		-		-
	Transport	370		200		440
	Leasing & capital charges	-		-		-
		394,736		375,460		458,850
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	(22,703)		(22,030)		(30,000)
	Property Income	-		-		-
	Grants - income	-		-		-
	Other income & recharges	(3,384)		(6,230)		(1,990)
	Transfers from earmarked reserves	-		-		-
		(26,087)		(28,260)		(31,990)
	Service Cost	368,649		347,200		426,860
	Service cost - £'s per head of population	2.78		2.59		3.14

Executive Member:	Andrew MacGregor						
Manager:	James Teed						
Activity Area:	Leisure						
		2019-20		2020-21		2021-22	
		Actual		Outturn		Budget	
		£	FTE	£	FTE	£	
	<u>EXPENDITURE</u>						
	Employees	69.5	1,674,804	74.0	1,390,200	69.0	1,899,950
	Property		913,175		783,960		892,710
	Services & Supplies		311,453		284,320		1,351,640
	Grant Payments		15,000		-		15,000
	Transport		3,995		3,070		4,430
	Leasing & capital charges		2,069		2,250		2,010
			2,920,496		2,463,800		4,165,740
	<u>INCOME</u>						
	Sales		(17,182)		(590)		(10,740)
	Fees & Charges		(2,265,203)		(416,490)		(2,509,150)
	Property Income		-		-		-
	Grants - income		-		-		-
	Other income & recharges		(213,879)		(646,140)		(176,630)
	Transfers from earmarked reserves		-		-		-
			(2,496,265)		(1,063,220)		(2,696,520)
	Service Cost		424,231		1,400,580		1,469,220
	Service cost - £'s per head of population		3.19		10.44		10.80

Executive Member:	Alistair Dewhirst						
Manager:	Andrea Furness						
Activity Area:	Licensing						
		2019-20		2020-21		2021-22	
		Actual		Outturn		Budget	
		£	FTE	£	FTE	£	
	<u>EXPENDITURE</u>						
	Employees	3.5	115,215	3.0	106,180	3.0	112,350
	Property		8,177		5,870		6,350
	Services & Supplies		47,164		49,050		84,590
	Grant Payments		-		-		-
	Transport		350	-	100		270
	Leasing & capital charges		-		-		-
			170,907		161,000		203,560
	<u>INCOME</u>						
	Sales		-		-		-
	Fees & Charges		(221,178)		(179,430)		(214,680)
	Property Income		-		-		-
	Grants - income		-		-		-
	Other income & recharges		(597)		-		-
	Transfers from earmarked reserves		-		-		-
			(221,775)		(179,430)		(214,680)
	Service Cost		(50,868)		(18,430)		(11,120)
	Service cost - £'s per head of population		-0.38		-0.14		-0.08

Executive Member:	Nina Jeffries					
Manager:	Stephen Forsey					
Activity Area:	Parking					
		2019-20		2020-21		2021-22
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	252,725	9.0	252,810	9.0	256,920
	Property	710,474		747,730		763,290
	Services & Supplies	301,078		263,260		1,530,930
	Grant Payments	1,313		-		-
	Transport	2,593		3,600		3,650
	Leasing & capital charges	9,164		9,160		9,160
		1,277,345		1,276,560		2,563,950
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	(3,606,822)		(2,321,600)		(3,975,230)
	Property Income	(28,680)		(19,140)		(61,580)
	Grants - income	-		-		-
	Other income & recharges	(58,796)		(65,240)		(39,920)
	Transfers from earmarked reserves	-		-		-
		(3,694,298)		(2,405,980)		(4,076,730)
	Service Cost	(2,416,952)		(1,129,420)		(1,512,780)
	Service cost - £'s per head of population	-18.19		-8.42		-11.12

Executive Member:	Richard Keeling					
Manager:	Rosanna Wilson					
Activity Area:	Procurement & Commissioning					
		2019-20		2020-21		2021-22
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	57,604	1.0	54,570	1.0	57,110
	Property	1,860		3,390		3,670
	Services & Supplies	4,803		3,940		4,070
	Grant Payments	-		-		-
	Transport	846		60		60
	Leasing & capital charges	-		-		-
		65,113		61,960		64,910
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	-		-		-
	Property Income	-		-		-
	Grants - income	-		-		-
	Other income & recharges	(28,097)		(30,890)		(25,940)
	Transfers from earmarked reserves	-		-		-
		(28,097)		(30,890)		(25,940)
	Service Cost	37,015		31,070		38,970
	Service cost - £'s per head of population	0.28		0.23		0.29

Executive Member:	Andrew MacGregor					
Manager:	Sarah Holgate					
Activity Area:	Resorts					
		2019-20		2020-21		2021-22
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	200,229	8.5	197,020	5.5	169,650
	Property	124,127		68,030		59,320
	Services & Supplies	141,362		52,690		79,650
	Grant Payments	-		-		-
	Transport	2,852		2,850		4,130
	Leasing & capital charges	-		-		-
		468,570		320,590		312,750
	<u>INCOME</u>					
	Sales	(289)		-		-
	Fees & Charges	(18,130)		(10,310)		(19,550)
	Property Income	(232,988)		(184,770)		(205,990)
	Grants - income	-		-		-
	Other income & recharges	(8,147)		(12,980)		(3,320)
	Transfers from earmarked reserves	-		-		-
		(259,555)		(208,060)		(228,860)
	Service Cost	209,015		112,530		83,890
	Service cost - £'s per head of population	1.57		0.84		0.62

Executive Member:	Richard Keeling					
Manager:	Tracey Hooper					
Activity Area:	Revenues & Benefits					
		2019-20		2020-21		2021-22
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	883,872	33.5	890,190	30.5	1,005,850
	Property	90,759		85,550		92,390
	Services & Supplies	818,012		700,490		679,340
	Grant Payments	26,576,853		25,736,020		24,450,000
	Transport	5,058		2,640		2,020
	Leasing & capital charges	-		-		-
		28,374,555		27,414,890		26,229,600
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	(168,204)		(80,800)		(199,000)
	Property Income	-		-		-
	Grants - income	(26,964,775)		(25,994,490)		(24,882,910)
	Other income & recharges	(359,416)		(597,810)		(427,510)
	Transfers from earmarked reserves	-		(86,960)		-
		(27,492,395)		(26,760,060)		(25,509,420)
	Service Cost	882,160		654,830		720,180
	Service cost - £'s per head of population	6.64		4.88		5.30

Executive Member: Gary Taylor							
Manager: Michelle Luscombe/Fergus Pate							
Activity Area: Spatial Planning							
	FTE	2019-20 Actual £	FTE	2020-21 Outturn £	FTE	2021-22 Budget £	
<u>EXPENDITURE</u>							
Employees	9.5	635,820	10.0	430,910	8.5	376,110	
Property		11,921		8,310		8,990	
Services & Supplies		176,039		98,650		173,680	
Grant Payments		14,098		1,850		-	
Transport		6,596		3,780		4,780	
Leasing & capital charges		-		-		-	
		844,474		543,500		563,560	
<u>INCOME</u>							
Sales		-		-		-	
Fees & Charges		(9,863)		(50)		(10,050)	
Property Income		-		-		-	
Grants - income		(152,446)		(5,000)		-	
Other income & recharges		(27,087)		(20,280)		-	
Transfers from earmarked reserves		-		(97,790)		-	
		(189,395)		(123,120)		(10,050)	
Service Cost		655,079		420,380		553,510	
Service cost - £'s per head of population		4.93		3.13		4.07	

Executive Member: Alan Connett							
Manager: Phil Shears							
Activity Area: Strategic Leadership Team							
	FTE	2019-20 Actual £	FTE	2020-21 Outturn £	FTE	2021-22 Budget £	
<u>EXPENDITURE</u>							
Employees	5.0	406,042	5.0	428,810	5.0	439,810	
Property		17,868		14,000		15,140	
Services & Supplies		16,458		14,820		14,620	
Grant Payments		-		-		-	
Transport		2,047		3,020		4,320	
Leasing & capital charges		-		-		-	
		442,415		460,650		473,890	
<u>INCOME</u>							
Sales		-		-		-	
Fees & Charges		-		-		-	
Property Income		-		-		-	
Grants - income		-		-		-	
Other income & recharges		(130)		(280)		(270)	
Transfers from earmarked reserves		-		-		-	
		(130)		(280)		(270)	
Service Cost		442,285		460,370		473,620	
Service cost - £'s per head of population		3.33		3.43		3.48	

Executive Member:
 Manager:
 Activity Area:

Alistair Dewhirst
 Chris Braines
 Waste, Recycling & Cleansing

		2019-20		2020-21		2021-22
		Actual		Outturn		Budget
	FTE	£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	175.0	5,020,304	179.5	5,539,090	182.5	5,864,140
Property		609,494		578,450		567,980
Services & Supplies		1,150,335		1,035,220		916,090
Grant Payments		4,763		-		-
Transport		533,553		535,460		597,460
Leasing & capital charges		1,291,505		1,356,600		1,418,840
		8,609,954		9,044,820		9,364,510
<u>INCOME</u>						
Sales		(768,370)		(368,160)		(361,930)
Fees & Charges		(976,547)		(1,083,840)		(1,036,190)
Property Income		(13,150)		(12,400)		(16,790)
Grants - income		-		-		-
Other income & recharges		(1,521,614)		(1,642,570)		(1,487,730)
Transfers from earmarked reserves		-		-		-
		(3,279,681)		(3,106,970)		(2,902,640)
Service Cost		5,330,273		5,937,850		6,461,870
Service cost - £'s per head of population		40.12		44.26		47.51

Glossary

Column Headings

2019-20 Actual – the actual cost of the service for last year

2020-21 Outturn – the likely cost of the service for this year

2021-22 Budget – the budget proposed for the service for next year

FTE – the budgeted full time equivalent average staff numbers for the year
The numbers ignore spend on agency staff and Members allowances

Expenditure

Employees – includes staff related costs such as salaries, training, recruitment and employee insurance

Property – all property related costs including rent, rates, utilities, repairs, maintenance, cleaning and property insurance (including central offices and depot costs)

Services and Supplies – covers the purchase of goods and services including items such as printing, stationery, contractors, postage, telephones, specialist fees & Strata

Grant Payments – specific payments for grants and rent subsidies including rent allowances, council tax benefit, councillors' community fund and rural aid

Transport – includes fuel, vehicle repairs and maintenance, travel and subsistence costs

Leasing - includes cost of vehicles and equipment subject to lease and/or rental agreement

Income

Sales – income from the sale of items including recycled materials

Fees & Charges – income generated from services where we charge a fee, including car parks, land charges, leisure, planning and building regulation

Grant Income – this identifies grants mainly toward specific costs such as rent allowances

Property Income – income related to property such as rent, rights and lettings

Other Income – income not covered by any of the above including contributions to costs

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**Final Proposed Fees and Charges
Income 2021/22**

Appendix 6





Service	Actual 2019/20 £	Probable 2020/21 £	Proposed 2021/22 £	Dept total 2021/22 £ Department	
Building Control	- 971,894	- 874,750	- 917,000	- 917,000	Building Control
Land Charges	- 176,159	- 195,000	- 204,000		
Planning	- 1,216,600	- 642,800	- 889,300		
Planning Admin	- 10,202	- 250	- 2,100		
Street Naming	- 5,889	- 8,220	- 8,220	- 1,103,620	Development Management
Livestock Market	- 5,748	- 4,990	- 8,390		
Old Forde house	- 18,318	- 5,000	- 16,040		
Retail Market	- 169,154	- 55,990	- 180,450	- 204,880	Economy & Assets
Electoral Registration	- 2,560	- 1,730	- 2,160	- 2,160	Electoral Services
Dog Control	- 3,003	- 1,250	- 1,590		
Health & Food Safety	- 7,022	- 1,620	- 8,540		
Health Licence Fees	- 22,232	- 16,640	- 26,930		
Litter Clearance	- 3,680	- 4,100	- 4,700		
Nuisance Parking	- -	- -	- 50		
Private Water Supply Sampling	- 425	- 2,140	- 2,230	- 44,040	Environmental Health
Amenity & Conservation Sites	- 3,178	- 600	- 1,860		
Cemetery Fees	- 131,808	- 145,750	- 151,200		
Shaldon Golf	- 59,139	- 38,190	- 63,120		
Sports Pitches	- 10,641	- 13,140	- 14,110	- 230,290	Green Spaces & Active Leisure
Housing	- 2,420	- 2,660	- 5,210	- 5,210	Housing
Legal Fees	- 21,953	- 22,030	- 30,000	- 30,000	Legal
Broadmeadow Sports Centre	- 79,560	- 19,590	- 101,820		
Dawlish Leisure Centre	- 205,380	- 58,020	- 234,740		
Leisure Childcare	- 94,648	- 140	- 110,610		
Leisure Memberships	- 1,431,778	- 467,220	- 1,526,860		
Newton Abbot Leisure Centre	- 414,307	- 100,230	- 491,710		
Outdoor Pools	- 39,530	- -	- 43,410	- 2,509,150	Leisure
Gambling Act 2005	- 27,359	- 19,750	- 25,080		
Hackney Carriage	- 63,038	- 53,140	- 61,280		
Licensing Act 2003	- 130,781	- 106,540	- 128,320	- 214,680	Licensing
Car Parks	- 3,606,822	- 2,450,600	- 3,975,230	- 3,975,230	Parking
Beach huts	- 9,389	- 810	- 8,550		
Boat Storage	- 8,741	- 11,120	- 10,930		
Leisure Events	- -	- -	- 70	- 19,550	Resorts
Council Tax	- 168,204	- 80,800	- 199,000	- 199,000	Revenue & Benefits
Local Development Framework	- 9,863	- 50	- 10,050	- 10,050	Spatial Planning
Abandoned Vehicles	- 3,628	- 7,110	- -		
Commercial Waste / Household Refuse	- 961,837	- 1,082,930	- 1,027,720		
Composting	- 1,498	- 80	- -		
Toilets for Disabled	- 168	- 30	- 220		
Vehicle Workshop	- 9,415	- 7,910	- 8,250	- 1,036,190	Waste, Recycling & Cleansing
Grand Totals	- 10,107,972	- 6,486,800	- 10,501,050	- 10,501,050	

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TEIGNBRIDGE DISTRICT COUNCIL
CAPITAL PROGRAMME 2020-21 TO 2023-24

					32,632	17,182	38,477	35,911	13,088		
Code /bid no.	Asset/Service Area		Description	Bid/ Complete?	C/f ?	ORIGINAL	LATEST	LATEST	LATEST	LATEST	Council Strategy
						BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	
						2020-21	2020-21	2021-22	2022-23	2023-24	
						£'000	£'000	£'000	£'000	£'000	
							(Inc Fees)	(Inc Fees)	(Inc Fees)	(Inc Fees)	
KG1	Bakers Park		Bakers Park development (S106)		√	402	718				8. Out and about and active
KL1	Broadband		Contribution to Superfast Broadband subject to procurement arrangements (RS) (2022/23) subject to satisfactory assurances of funds being spent within Teignbridge area.						250		6. Investing in prosperity
Provision	Broadmeadow Sports Centre		Provision for Broadmeadow Sports Centre Improvement Plan (S106/BC).	*		1,765		1,675			8. Out and about and active
KY3	Broadmeadow Sports Centre		Hot water boiler replacement (RS)	C			20				8. Out and about and active
Provision	Car parks		Replacement of pay on foot with pay and display machines (CR)	*			70				3. Going to town
KM6	Car parks		Machines for new sites and replacement machines where required. (CR)				34				3. Going to town
KJ8	Chudleigh		Pump track (S106)				76				8. Out and about and active
Provision	Churchyards		Provision for Churchyards (CR)	*	√		43				4. Great places to live & work
KY5	Climate Change		Carbon reduction projects (CR)		√	132	232				10. Action on climate
Provision	Climate Change		Provision for heating and fabric improvements at Forde House (PB)	*		340	-	815			10. Action on climate
Provision	Climate Change		Provision for Solar PV (PB)	*				75			10. Action on climate
Provision	Climate Change		Provision for Carbon Action Plan (PB)	*				310	1,200	1,200	10. Action on climate
KY7	Climate Change		Leisure Site Measures (GG)					3,000			10. Action on climate
KR3	Coastal Monitoring		SW Regional Coastal Monitoring Programme. (GG,EC)		√	724	1,532	1,126	1,998	1,880	9. Strong communities
KR5	Coastal Monitoring		Coastal asset review: project management support (GG)		√		77				9. Strong communities
KR6	Coastal Monitoring		Coastal asset review (GG)		√		210				9. Strong communities
KG8	Cycle paths		Teign Estuary Trail (CIL)			100	100				7. Moving up a gear
Provision	Cycle paths		Provision for Other cycling (CIL)	*		280		280	170	250	7. Moving up a gear
Provision	Cycle paths		Dawlish/Teignmouth Cycle Schemes (CIL)	*		65		205	200		7. Moving up a gear
Provision	Cycle paths		Heart of Teignbridge Cycle Provision (CIL)	*		90		90			7. Moving up a gear



**TEIGNBRIDGE DISTRICT COUNCIL
CAPITAL PROGRAMME 2020-21 TO 2023-24**

					32,632	17,182	38,477	35,911	13,088		
Code /bid no.	Asset/Service Area		Description	Bid/ Complete?	C/f ?	ORIGINAL	LATEST	LATEST	LATEST	LATEST	Council Strategy
						BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	
						2020-21	2020-21	2021-22	2022-23	2023-24	
						£'000	£'000	£'000	£'000	£'000	
							(Inc Fees)	(Inc Fees)	(Inc Fees)	(Inc Fees)	
KX7	Dawlish		Dawlish link road and bridge (GG)		√	-	-	3,344	1,433		7. Moving up a gear
Provision	Dawlish Leisure Centre		Provision for Dawlish Leisure Centre Improvement Plan (S106,BC).	*		-	-	1,321			8. Out and about and active
KB6	Dawlish Warren		Dawlish Warren Boardwalk (S106)			107	107				4. Great places to live & work
-	Energy Company		Energy Company (CIL)			177	-				9. Strong communities
-	Heart of Teignbridge: Employment		Provision for Heart of Teignbridge Employment Sites (BC: Prudential Borrowing)			425					6. Investing in prosperity
Provision	Heart of Teignbridge: Employment		Provision for employment sites (BC: Prudential Borrowing)	*		2,000		2,000			6. Investing in prosperity
KL2	Heart of Teignbridge: Employment		Newton Abbot employment land feasibility (BC: Prudential Borrowing)		√		17				6. Investing in prosperity
KX8	Heart of Teignbridge		A382 Improvements (CIL) (£5.1 m by 2022-23)				1,000	1,500	2,600		7. Moving up a gear
KW2	Heart of Teignbridge		Houghton Barton Link Rd (Prudential temporary internal Borrowing)				810	440			7. Moving up a gear
KW8	Heart of Teignbridge		Houghton Barton land (EC)		√		146				4. Great places to live & work
JW/JV	Housing		Discretionary - Disrepair Loans & Grants (CR)			24	24	24	50	50	1. A roof over our heads
JW/JV	Housing		Better Care-funded grants re: Housing loans and grants policy, including Disabled Facilities (GG)		√	1,030	1,562	1,000	1,000	1,000	1. A roof over our heads
JV7	Housing		Warm Homes Fund (Park Homes) (GG)		√	234	43	383			1. A roof over our heads
JV8	Housing		Warm Homes Fund (Category 1 Gas and Category 2 Air Source Heat Pumps) (GG)			1,655	166	1,490			1. A roof over our heads
JY7	Housing		Broadhempston Community Land Trust (CR,RS)	C	√		5				1. A roof over our heads
JY3	Housing		Exception site Starcross (CR)			65		65			1. A roof over our heads
JY3	Housing		Additional Social Housing in Newton Abbot (East St) (CR, RS,GG, BC: Prudential Borrowing,S106)		√	890	909				1. A roof over our heads
JY3	Housing		Additional Social Housing in Newton Abbot (Drake Road) (CR,RS,GG,BC: Prudential Borrowing,S106)		√	509	517				1. A roof over our heads
JY3	Housing		Longstone Cross Ashburton (CR)		√		100				1. A roof over our heads
JY3	Housing		Aller Road Kingsteignton (CR)				20				1. A roof over our heads
JY8	Housing		Shared Equity Scheme (S106)			667	668				1. A roof over our heads
Provision	Housing		Provision for Shared Equity Scheme (CR)	*		158	158				1. A roof over our heads
JY3	Housing		Affordable Housing unallocated (CR)			200	-				1. A roof over our heads


TEIGNBRIDGE DISTRICT COUNCIL
CAPITAL PROGRAMME 2020-21 TO 2023-24

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Code /bid no.	Asset/Service Area		Description	Bid/ Complete?	C/f ?	ORIGINAL	LATEST	LATEST	LATEST	LATEST	Council Strategy
						BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	
						2020-21	2020-21	2021-22	2022-23	2023-24	
						£'000	£'000	£'000	£'000	£'000	
							(Inc Fees)	(Inc Fees)	(Inc Fees)	(Inc Fees)	
JY5	Housing		Additional plots Haldon (S106,CR)	C	v		4				1. A roof over our heads
Provision	Housing		Teignbridge 100: Social/Affordable housing (GG; CR; PB; S106) *					2,197	2,197	2,197	1. A roof over our heads
Provision	Habitat Regulations		Provision for Habitat Regulations infrastructure measures (CIL) *			179	179	70	88	88	4. Great places to live & work
KV3	IT - provision for Mobile Working		Mobile Working (CR)	C	v	84	86				10. Vital, Viable Council
KV4	IT - Customer Services		Customer Portal (CR)				32	34	6		10. Vital, Viable Council
KV6	IT 17-18 Strata projects		Grounds, Street, Public Realm (CR)		v		16				10. Vital, Viable Council
KV6	IT 17-18 Strata projects		Environmental Health: Idox (CR)		v		13				10. Vital, Viable Council
KV7	IT - Planning		Planning system improvements (CR)				18	18			10. Vital, Viable Council
KV8	IT - Capital contribution		Ongoing contributions towards Strata (CR)			41	41	41	41	41	10. Vital, Viable Council
Provision	IT - Capital contribution		SAN replacement (CR) *					137			10. Vital, Viable Council
Provision	IT - Capital contribution		Data Centre Relocation (CR) *					27			10. Vital, Viable Council
Provision	IT - Capital contribution		NCSC Zero Trust (CR) *					41			10. Vital, Viable Council
KX6	IT - Legal Services		Legal Case Management (CR)		v		11				10. Vital, Viable Council
KV1	IT - Finance		Adelante upgrade (CR)	C			16				10. Vital, Viable Council
Provision	IT - Finance		Provision for Finance Convergence (CR) *			100	-	167	100		10. Vital, Viable Council
KV6	IT - Finance/HR		Winnix replacement (CR)			13	13				10. Vital, Viable Council
Provision	IT - Property and Assets		Provision for Street Cleansing, Grounds Maintenance and Asset Management (CR) *			103		-			10. Vital, Viable Council
Provision	IT - Property and Assets		SaM improvements (CR) *					25			10. Vital, Viable Council
KV5	IT - Corporate: Strata Business Plan 2020-21		Windows 10/ infrastructure resilience measures (CR)				47				10. Vital, Viable Council
KV2	IT - Revenue & Benefits		Civica upgrade (CR)				41				10. Vital, Viable Council
KB3	Kingskerswell		Purchase of land for open space (S106)				17				4. Great places to live & work
KG2	Leisure		Playing Pitch Improvement Plan (S106)				23				8. Out and about and active
KX9	Marsh Barton		Marsh Barton Station (CIL)			1,300	1,300				7. Moving up a gear
KG4	Newton Abbot		3G artificial playing pitch, Coach Road, Newton Abbot (CR)		v		120				8. Out and about and active
Provision	Newton Abbot Leisure Centre		Provision for Newton Abbot Leisure Centre Improvement Plan (S106;CR) *					350			8. Out and about and active
KF5	Newton Abbot Leisure Centre		Newton Abbot Leisure Centre Gym Equipment (CR,S106)		v	56	96	40	40	40	8. Out and about and active

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CAPITAL PROGRAMME 2020-21 TO 2023-24

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						BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	
						2020-21	2020-21	2021-22	2022-23	2023-24	
						£'000	£'000	£'000	£'000	£'000	
							(Inc Fees)	(Inc Fees)	(Inc Fees)	(Inc Fees)	
Provision	Newton Abbot Town Centre Regeneration		Provision for Newton Abbot Town Centre Improvements (GG)	*		400		400			3. Going to town
KX1	Newton Abbot Town Centre Regeneration		Halcyon Rd (BC:Prudential Borrowing)		√	3,381	585	3,000	3,000		3. Going to town
KL9	Newton Abbot Town Centre Regeneration		Cattle Market Enabling Works (CR)		√			200			3. Going to town
KL7	Newton Abbot Town Centre Regeneration		Bradley Lane Enabling Works (CR)		√		32				3. Going to town
KW9	Newton Abbot Town Centre Regeneration		Cinema (CR)		√		18				3. Going to town
KX2	Newton Abbot Town Centre Regeneration		Sherborne House: town centre regeneration/Social Housing (BC: Prudential Borrowing)		√	2,282	309	2,400			3. Going to town
Provision	Newton Abbot Town Centre		Provision for Future High Street Fund projects (GG, CIL, EC, BC: Prudential Borrowing)	*		4,087	230	2,043	11,057	1,654	3. Going to town
KW5	Open Spaces		Cirl bunting land (S106)			250	154	146	146	146	4. Great places to live & work
Provision	Play area equipment/refurb		Provision for Dawlish play space flagship provision (S106)	*		75	75				8. Out and about and active
Provision	Play area equipment/refurb		Provision for Powderham Newton Abbot play space equipment (S106)	*		30		30			8. Out and about and active
Provision	Play area equipment/refurb		Provision for Newton Abbot Play Area (S106)	*		74	74				8. Out and about and active
KJ2	Play area equipment/refurb		Ogwell Play Area (S106)		C		33				8. Out and about and active
KJ4	Play area equipment/refurb		Decoy refurb (S106/CIL)			300	300				8. Out and about and active
Provision	Play area equipment/refurb		Provision for Den, Teignmouth play area overhaul (S106/CIL)	*				200			8. Out and about and active
KJ3	Play area equipment/refurb		Higher Woodway, Teignmouth play area refurb (S106)			30	30				8. Out and about and active
Provision	Play area equipment/refurb		Provision for Meadow Centre Teignmouth play area major refurb (S106)	*				30			8. Out and about and active
Provision	Play area equipment/refurb		Provision for Palace Meadow, Chudleigh play space overhaul (S106)	*		15		15			8. Out and about and active
KJ6	Play area equipment/refurb		Furlong Close, Buckfastleigh (CR)			28	28				8. Out and about and active
Provision	Play area equipment/refurb		Provision for Teignbridge-funded play area refurb/equipment (CR)	*		86	-	86			8. Out and about and active
KB1	SANGS/Open Spaces		SANGS land purchase (GG)		√			611			4. Great places to live & work
KB1	SANGS/Open Spaces		SANGS instatement (GG)		√		68	95		405	4. Great places to live & work
KB1	SANGS/Open Spaces		SANGS endowment (GG)					1,602		1,073	4. Great places to live & work
KB7	SANGS/Open Spaces		SANGS endowment (CIL,S106,Habitat Regulations planning obligations)				1,315				4. Great places to live & work
Provision	South West Exeter		Provision for South West Exeter Transport (2024-29) (CIL)	*							7. Moving up a gear
KW6	South West Exeter		SW Exeter Education (CIL)						1,000	1,950	4. Great places to live & work
KY1	South West Exeter		District Heating (CIL) £2 million loan payment anticipated in 2025.	*		3,000	50				9. Strong communities

TEIGNBRIDGE DISTRICT COUNCIL
CAPITAL PROGRAMME 2020-21 TO 2023-24

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					BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	
					2020-21	2020-21	2021-22	2022-23	2023-24	
					£'000	£'000	£'000	£'000	£'000	
						(Inc Fees)	(Inc Fees)	(Inc Fees)	(Inc Fees)	
Provision	Sport & Leisure	Provision for Sports Provision (CIL)	*		664					8. Out and about and active
-	Sport & Leisure	Provision for Outdoor sport facility to serve Newton Abbot area (S106)	*		230	-				8. Out and about and active
Provision	Teignbridge	Provision for Education (CIL)	*				350	650	1,000	4. Great places to live & work
-	Teignmouth Lido	Provision for Teignmouth Lido boiler replacement (CR)			100		-			8. Out and about and active
KX3	Teignmouth Town Centre	Teignmouth Town Centre Regeneration (includes feasibility budget) (BC: Prudential Borrowing)		v	3,531	2,240	4,784			6. Investing in prosperity
Provision	Teignmouth	Provision for Teignmouth open space (S106)	*				50			4. Great places to live & work
KR1	Teignmouth	Beach Management Plan (GG)		v		77	38			9. Strong communities
KR2	Teignmouth	Eastcliff flood remediation feasibility (CR)				3				9. Strong communities
Provision	Waste Management	Provision for Bulking Station - replace telehandlers 2024-29 (RS)	*		50	-				2. Clean scene
Provision	Waste Management	Provision for Bulking Station - replace Sortline (CR)	*					175		2. Clean scene
Provision	Waste Management	Provision for additional Waste vehicles (PB)	*					200		2. Clean scene
Provision	Waste Management	 Provision for Waste vehicles (PB)	*					8,200		2. Clean scene
Provision	Waste Management	Provision for replacement card baler (2026) (CR)	*							2. Clean scene
KS0	Waste Management	Purchase of Wheeled Bins (CR;RS)			104	124	107	110	114	2. Clean scene
					32,632	17,182	38,477	35,911	13,088	

**TEIGNBRIDGE DISTRICT COUNCIL
CAPITAL PROGRAMME 2020-21 TO 2023-24**

Code /bid no.	Asset/Service Area	Description	Bid/ Complete?	C/f ?	32,632	17,182	38,477	35,911	13,088	Council Strategy				
					ORIGINAL	LATEST	LATEST	LATEST	LATEST					
					BUDGET	BUDGET	BUDGET	BUDGET	BUDGET					
					2020-21	2020-21	2021-22	2022-23	2023-24					
					£'000	£'000	£'000	£'000	£'000					
					(Inc Fees)	(Inc Fees)	(Inc Fees)	(Inc Fees)	(Inc Fees)					
FUNDING GENERAL														
Revenue contributions to reserve towards future expenditure					(44)									
Revenue contributions applied to existing expenditure					(252)									
		Capital Receipts Unapplied - Brought forward			(3,290)	(3,519)	(2,872)	(1,269)	(837)					
		Capital Receipts - Anticipated			(1,700)	(362)	-	-	-					
		Budgeted Revenue Contribution plus additional for specific schemes			(271)	(94)	-	-	-					
		Use of Revenue Contributions Reserve			(26)	-	-	(250)	-					
		Government Grants			(2,507)	(2,193)	(11,714)	(10,003)	(4,225)					
		S106			(1,413)	(1,683)	(758)	(186)	(146)					
		Other External Contributions			(803)	(892)	-	(180)	(24)					
		Community Infrastructure Levy			(6,115)	(3,216)	(2,740)	(4,750)	(3,291)					
		Internal Borrowing			(235)	-	-	-	-					
		Capital Receipts Unapplied - Carried forward			3,776	2,872	1,269	837	642					
		Business cases: Prudential borrowing			(13,614)	(3,619)	(16,003)	(16,863)	(1,960)					
HOUSING														
		Capital Receipts Unapplied - Brought forward			(2,235)	(2,325)	(1,772)	(1,431)	(1,700)					
		Capital Receipts - Anticipated			(50)	(50)	(50)	(50)	(50)					
		Capital Receipts - Right to Buy			(700)	(450)	(600)	(600)	-					
		Better Care Funding and other government grants.			(3,374)	(2,500)	(2,752)	(1,330)	(1,330)					
		S106			(667)	(672)	-	-	-					
		Other External Contributions			-	-	-	-	-					
		Internal or Prudential Borrowing			(801)	(203)	(1,916)	(1,536)	(1,536)					
		Budgeted Revenue Contribution plus additional for specific schemes.			-	-	-	-	-					
		Use of Revenue Contributions Reserve			(34)	(48)	-	-	-					
		Capital Receipts Unapplied - Carried forward			1,427	1,772	1,431	1,700	1,369					
TOTAL FUNDING					(32,632)	(17,182)	(38,477)	(35,911)	(13,088)					

Programme Funding**Budgeted and additional Revenue Contribution****Revenue Contributions earmarked reserve.****Capital Receipts****Section 106****Other External Contribution****Grant****Community Infrastructure Levy****Internal borrowing****Business cases: Prudential borrowing****Total****Balance of capital receipts**

	(271)	(94)	-	-	-
	(60)	(48)	-	(250)	-
	(2,772)	(2,062)	(2,594)	(813)	(576)
	(2,080)	(2,355)	(758)	(186)	(146)
	(803)	(892)	-	(180)	(24)
	(5,881)	(4,693)	(14,466)	(11,333)	(5,555)
	(6,115)	(3,216)	(2,740)	(4,750)	(3,291)
	(235)	-	-	-	-
	(14,415)	(3,822)	(17,919)	(18,399)	(3,496)
Total	(32,632)	(17,182)	(38,477)	(35,911)	(13,088)
Balance of capital receipts	(5,203)	(4,649)	(2,700)	(2,537)	(2,010)

Key:

EC - External Contributions

GG - Government Grant

CR - Capital Receipt

RS - Revenue Savings

BC - Business Case

PB - Prudential Borrowing

C - project complete. Where this relates to payment of a contribution, indicates contribution has been paid.

* - Provisional scheme, pending full approval



Climate Change project

Bold**Denotes a change in the programme**

Teignbridge District Council Treasury Management Mid-Year Review 2020-21

Teignbridge District Council has adopted CIPFA's *Treasury Management in the Public Services: Code of Practice and Cross-Sectoral Guidance Notes 2017 Edition*. One of the requirements is the provision of a mid-year review of treasury management activities.

Activities Undertaken: Daily lending and borrowing from 1 April to 30 September 2020:

Fixed-term lending

Borrower	Terms %	Amount Lent £	Dates	Total Days Lent in year	Interest Earned to 30/9/20 £
Debt Management Office	0.100	44,000,000	01/04/20 – 08/04/20	7	843.84
Debt Management Office	0.040	5,000,000	08/04/20 – 09/04/20	1	5.48
Debt Management Office	0.045	4,500,000	08/04/20 – 14/04/20	6	33.29
Debt Management Office	0.095	34,500,000	08/04/20 – 16/04/20	8	718.36
Debt Management Office	0.055	1,000,000	14/04/20 – 17/04/20	3	4.52
Debt Management Office	0.080	1,000,000	15/04/20 – 23/04/20	8	17.53
Debt Management Office	0.080	1,500,000	15/04/20 – 27/04/20	12	39.45
Debt Management Office	0.040	12,500,000	16/04/20 – 17/04/20	1	13.70
Debt Management Office	0.045	18,000,000	16/04/20 – 20/04/20	4	88.77
Debt Management Office	0.080	500,000	17/04/20 – 29/04/20	12	13.15
Debt Management Office	0.040	1,400,000	20/04/20 – 21/04/20	1	1.53
Debt Management Office	0.045	2,000,000	20/04/20 – 22/04/20	2	4.93
Debt Management Office	0.055	1,000,000	20/04/20 – 23/04/20	3	4.52
Debt Management Office	0.060	5,000,000	20/04/20 – 24/04/20	4	32.88
Debt Management Office	0.080	7,200,000	20/04/20 – 27/04/20	7	110.47
Debt Management Office	0.080	1,000,000	22/04/20 – 29/04/20	7	15.34
Debt Management Office	0.080	3,000,000	24/04/20 – 30/04/20	6	39.45
Debt Management Office	0.080	6,500,000	27/04/20 – 04/05/20	7	99.73
Debt Management Office	0.080	1,000,000	29/04/20 – 11/05/20	12	26.30
Debt Management Office	0.080	1,100,000	30/04/20 – 19/05/20	19	45.81
Debt Management Office	0.080	1,400,000	30/04/20 – 22/05/20	22	67.51
Debt Management Office	0.055	2,000,000	01/05/20 – 26/05/20	25	75.34
Debt Management Office	0.055	1,500,000	01/05/20 – 27/05/20	26	58.77
Debt Management Office	0.040	1,000,000	04/05/20 – 06/05/20	2	2.19
Debt Management Office	0.040	1,000,000	04/05/20 – 12/05/20	8	8.77
Debt Management Office	0.050	3,400,000	04/05/20 – 19/05/20	15	69.86
Debt Management Office	0.040	400,000	11/05/20 – 27/05/20	16	7.01
Debt Management Office	0.040	1,000,000	12/05/20 – 27/05/20	15	16.44
Debt Management Office	0.040	2,000,000	14/05/20 – 27/05/20	13	28.49
Debt Management Office	0.040	1,000,000	15/05/20 – 18/05/20	3	3.29
Debt Management Office	0.040	4,500,000	15/05/20 – 27/05/20	12	59.18
Debt Management Office	0.050	1,000,000	15/05/20 – 08/06/20	24	32.88
Debt Management Office	0.050	2,500,000	15/05/20 – 22/06/20	38	130.14
Debt Management Office	0.040	1,000,000	19/05/20 – 20/05/20	1	1.10
Debt Management Office	0.040	1,000,000	19/05/20 – 23/06/20	35	38.36

Appendix 8

Borrower	Terms %	Amount Lent £	Dates	Total Days Lent in year	Interest Earned to 30/9/20 £
Debt Management Office	0.040	1,400,000	19/05/20 – 26/06/20	38	58.30
Debt Management Office	0.020	1,000,000	26/05/20 – 28/05/20	2	1.10
Debt Management Office	0.020	1,000,000	29/05/20 – 24/06/20	26	14.25
Debt Management Office	0.035	1,000,000	01/06/20 – 03/06/20	2	1.92
Debt Management Office	0.020	1,000,000	01/06/20 – 10/06/20	9	4.93
Debt Management Office	0.020	1,000,000	01/06/20 – 02/07/20	31	16.99
Debt Management Office	0.020	1,000,000	10/06/20 – 07/08/20	58	31.78
Debt Management Office	0.020	4,000,000	15/06/20 – 02/07/20	17	37.26
Debt Management Office	0.020	4,500,000	15/06/20 – 07/08/20	53	130.68
Debt Management Office	0.010	1,000,000	24/06/20 – 02/07/20	8	2.19
Debt Management Office	0.010	1,000,000	26/06/20 – 02/07/20	6	1.64
Debt Management Office	0.010	2,500,000	01/07/20 – 02/07/20	1	0.68
Debt Management Office	0.010	1,000,000	02/07/20 – 06/07/20	4	1.10
Debt Management Office	0.010	4,000,000	15/07/20 – 20/07/20	5	5.48
Debt Management Office	0.010	1,000,000	15/07/20 – 23/07/20	8	2.19
Debt Management Office	0.010	2,000,000	15/07/20 – 07/08/20	23	12.60
Debt Management Office	0.010	1,000,000	23/07/20 – 29/07/20	6	1.64
Debt Management Office	0.010	500,000	29/07/20 – 21/08/20	23	3.15
Debt Management Office	0.010	1,000,000	31/07/20 – 07/08/20	7	1.92
Debt Management Office	0.010	1,000,000	03/08/20 – 07/08/20	4	1.10
Debt Management Office	0.010	500,000	03/08/20 – 12/08/20	9	1.23
Debt Management Office	0.010	1,250,000	03/08/20 – 19/08/20	16	5.48
Debt Management Office	0.010	1,000,000	07/08/20 – 14/08/20	7	1.92
Debt Management Office	0.010	1,000,000	12/08/20 – 19/08/20	7	1.92
Debt Management Office	0.010	500,000	14/08/20 – 26/08/20	12	1.64
Debt Management Office	0.010	500,000	17/08/20 – 28/08/20	11	1.51
Debt Management Office	0.010	250,000	17/08/20 – 04/09/20	18	1.23
Debt Management Office	0.010	250,000	17/08/20 – 09/09/20	23	1.58
Debt Management Office	0.010	2,000,000	17/08/20 – 15/09/20	29	15.89
Debt Management Office	0.010	2,500,000	17/08/20 – 21/09/20	35	23.97
Debt Management Office	0.010	1,250,000	17/08/20 – 23/09/20	37	12.67
Debt Management Office	0.010	1,500,000	01/09/20 – 14/09/20	13	5.34
Debt Management Office	0.010	2,000,000	01/09/20 – 30/09/20	29	15.89
Debt Management Office	0.010	250,000	08/09/20 – 25/09/20	17	1.16
Debt Management Office	0.010	1,000,000	09/09/20 – 12/10/20	33	6.03
Debt Management Office	0.010	1,500,000	15/09/20 – 19/10/20	34	6.58
Debt Management Office	0.010	500,000	18/09/20 – 28/09/20	10	1.37
Debt Management Office	0.010	1,000,000	21/09/20 – 22/09/20	1	0.27
Debt Management Office	0.010	1,000,000	22/09/20 – 21/10/20	29	2.47
Debt Management Office	0.010	1,250,000	23/09/20 – 23/10/20	30	2.74
Sub-total fixed lending					3,200.15

Deposits were also made into the following call accounts and money market funds, dependent upon cash flow:

Bank	Account terms	Interest Earned £
Clydesdale Bank	0.05% - 0.2%	0.28

Appendix 8

Royal Bank of Scotland	0.01% - 0.19%	0.33
Santander UK plc	Base rate less 0.10% - 0.012%	0.00
Public Sector Deposit Fund	0.1145% - 0.4089%	3,735.87
Lloyds plc 95-day notice	0.30% - 0.45%	1,724.45
Lloyds plc 32-day notice	0.10% - 0.45%	739.82
Lloyds plc Deposit account	Base rate less 0.10%	0.00
Aberdeen Standard	0.0874% - 0.4089%	3,535.33
Lloyds plc current account	Base rate less 0.10%	0.85
Sub-total call accounts and money market funds		9,736.93
Grand total all lending		12,937.08

Temporary Borrowing 1 April to 30 September 2020:

Lender	Terms %	Amount lent £	Dates	Days lent in year	Interest paid in year £
Lloyds Bank	Base + 1%	Variable	Overdraft agreement	2	0.98

Teignbridge District Council Interim Performance Report for the Period 1 April to 30 September 2020

	Apr-Sep 2019-20	Apr-Sep 2020-21
(i) Short Term Funds Invested		
Interest received and receivable for the period	£57,490	£12,937
Maximum period of investment on any one loan made in the period	179 days	58 days
“Fixed” investment rates in period.	0.50% - 0.89%	0.01% - 0.10%
(ii) Short Term Funds Borrowed		
Interest paid and payable for the period	£3.04	£0.98
Number of new “fixed” loans borrowed in the period	0	0
Maximum period of borrowing on any one “fixed” loan borrowed in the period.	0	0
“Fixed” borrowing rates.	n/a	n/a
(iii) Average Net Interest Rate Earned	0.81 %	0.06%
(iv) Average Short Term Net Lending	£14,124,098	£21,245,873

Appendix 8

Two monthly reports are prepared for the Chief Finance Officer: a forecast of interest receivable for the year, and an investment comparison, which shows the sum available for investment compared to the previous year. The Chief Finance Officer presents a monthly report to CMT and updates the Executive Committee on a quarterly basis. These reports include any policy updates, such as changes to the official lending list, based on the latest ratings information. Full council receives an annual review and strategy statement and a mid-year review.

The interest forecast predicts total net interest receivable for the year of £15,230. This compares to £120,625 in 2019-20. This forecast decrease is mainly due to the reduction in interest rates. Base rate was reduced to 0.10% on 19th March 2020 as part of the measures taken by the Bank of England (BOE) to support the economy during the Covid 19 pandemic. During the first half of the year, there has been an increase in the funds available for lending out (average daily lending is £21.2 million in 2020-21 compared to £14.1 million at the same stage in 2019-20. This is mainly due to funding received from Government to enable the payment of business grants. This could not be invested long-term. The average net interest rate achieved is 0.06% in 2020-21, compared to 0.81% at the same point in 2019-20). Average benchmark 7-day LIBID rate has been negative since 3rd July 2020.

Treasury Management Indicators

These are part of the Prudential Indicators, as agreed at Full Council on 24 February 2020. They are available on request or on the Teignbridge website agenda for that meeting.

TEIGNBRIDGE DISTRICT COUNCIL
OVERVIEW & SCRUTINY COMMITTEE

9 FEBRUARY 2021

PART I

Report Title	Quarter 3 2020-21 Council Strategy Performance
Purpose of Report	To update members on the delivery of the Council Strategy 2020-2030, providing the detailed performance information used to track its delivery. Members are asked to review the performance information and areas where performance is not on track.
Recommendation(s)	The Committee RESOLVES to: Review the report and the actions being taken to rectify performance issues detailed in Appendix A.
Financial Implications	A summary of the financial information supporting the delivery of the council strategy has been provided as part of this report. Finance Systems Manager Email: steve.wotton@teignbridge.gov.uk
Legal Implications	A summary of the legal requirements are contained in the detail of this report. Monitoring Officer Email: Karen.trickey@teignbridge.gov.uk
Risk Assessment	Failure to deliver the council strategy or parts of it will be identifiable in both the performance and risks reports, enabling both senior management and members to take action where necessary. Chief Finance Officer Email: martin.flitcroft@teignbridge.gov.uk
Environmental/ Climate Change Implications	The council strategy contains a dedicated programme entitled Action on Climate alongside other projects in the strategy that also impact on climate and the environment. Detailed information about this programme and actions being taken are contained within this performance report. Climate Change Officer Email: william.elliott@teignbridge.gov.uk
Report Author	Liz Gingell – Project Manager, Business Transformation Team
Executive member	Strategic Direction - Cllr Alan Connett
Appendices / Background Papers	Appendix Quarter 3 Performance Exception Report

1. REPORT DETAIL

This performance report looks at the Council Strategy 2020-2030 and covers the period from 1st October to 31st December. Any questions should be asked in advance of the meeting.

1.1 T10 Finance – for updating at SLT

[Executive report 5 January](#) identified a budget gap in the current year funded by savings and government grants. Gaps are identified in future years of £1.1 million for 2022/23 and £2.6 million for 2023/24 and heavy use of earmarked reserves in 2021/22 to balance the revenue account and maintain general reserves at £2 million. Further representations to Government on funding and continued efforts to generate savings/extra income will need to be made.

1.2 T10 Programmes

7 of the T10 Programmes are on track. The following programmes continue to be reported with a caution status:

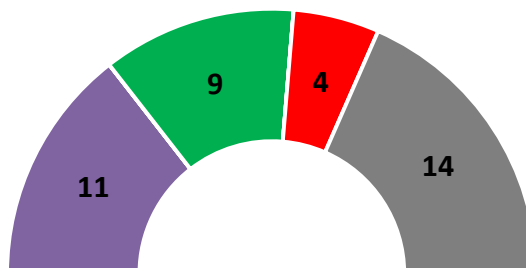
- A Roof over our Heads
- Going to Town
- Out and About and Active

1.3 T10 Performance Indicators

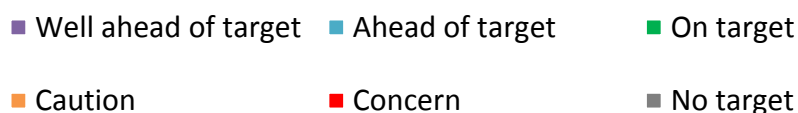
A total of 38 PIs are included in the Q3 report.

- 11 PIs are either ahead or well ahead of target
- 9 PIs are on target
- 4 PIs are underperforming.

There are a total of 14 monitoring indicators tracking background data trends that do not have targets.



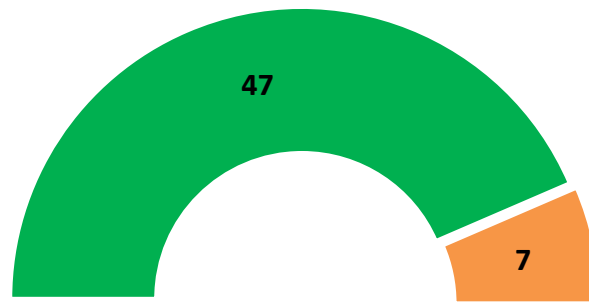
Q3 Status of all Performance Indicators



1.4 T10 Projects

A total of 54 projects are included in the report.

- 47 are on track
- 7 are reported with a caution status



Q3 Status of projects

- Completed
- Ahead of target
- On track
- Caution
- Will not be achieved

Details of the Programmes, projects and performance indicators with a concern or caution status together with an explanation of their performance and improvement plan can be found in **Appendix A1 for O&S1 and Appendix A2 for O&S2 Committees**

2. Implications, Risk Management & Climate Change Impact

2.1 Legal

Although there are no direct legal implication regarding this report, it will be appreciated that the Committee has constitutional responsibility to review and scrutinise the performance of the Council in relation to policy objectives and performance targets to which this report refers.

2.2 Risks

The Council Strategy has a comprehensive set of risks associated to its delivery. Each risk has a set of mitigating actions which are reviewed and updated by the officers directly responsible.

These risks are monitored and discussed as part of the strategic and corporate risk reports that are presented regularly to the Strategic Leadership Team and Audit Scrutiny Committee. Any areas of poor performance or unacceptable risk are identified in the reports.

2.3 Environmental/Climate Change Impact

The council strategy contains a dedicated programme entitled Action on Climate. This programme looks at the actions the authority can achieve to reduce carbon emissions and to increase the district's resilience to the changing climate.

The organisational carbon footprint for the authority has been completed for the financial year 2018/19 and reviewed by SLT and Informal Executive; the carbon

footprint report and supporting data are now available on the council website. Work is undergoing to develop a Carbon Action Plan to reduce the authority's carbon footprint.

The authority continues to support the Devon Climate Emergency, which is seeking to achieve net-zero carbon emissions across Devon at the earliest credible date.

3. ALTERNATIVE OPTIONS

None

4. CONCLUSION

The Council Strategy performance report provides Members with an overview of performance for the Teignbridge Ten Programmes including details of any areas of poor performance.

The Council Strategy runs from April 2020 to 2030.

01 Action on Climate

Lead contact: David Eaton, Cllr Jackie Hook

Programme Status:

On Track

Note: Data for the 4 utilities monitoring performance indicators provided by the utility companies, is not yet available.

Project Status	Code	Title	Executive member	Last Review Date	Progress Review	Project Responsible Officer
Caution	CSZH 3.4	Review use of single use plastics in Teignbridge Council’s operations and buildings	Climate change emergency	05/01/2021	Reason: At present work on this project has halted due to the pandemic and shift to home working. Once the lockdown is lifted and some office working returns, TDC Recycling Officer will look to resume review of single use plastics at council owned sites. Improvement Plan: The Recycling Officer has discussed running a lunchtime event with Plastic Free Newton Abbot to engage council staff in reducing single use plastics at home and in the workplace, showcasing plastic free alternatives. Event to be arranged pending the lifting of lockdown restrictions. The Recycling Officer will look to promote the recycling of crisp packets again once we are working back in the office.	Elizabeth Turner

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02 A Roof over our Heads

Lead Contact: Graham Davey, Cllr Martin Wrigley

Programme Status:

Caution

<p>Summary Statement: 5 indicators well ahead of target and 4 reported as a concern. 3 indicators are annual and therefore no data is reportable in Quarter 3 Details of these are summarised below and a fuller explanation is in the Performance Indicator section of the report. All of the areas of concern are as a direct result of Covid19 and national lockdowns especially in respect of the housing delivery chain. Of the 13 projects 10 are on track with 3 raising concern. Projects have still been able to be progressed due to staff working from home with only a skeleton staff in the Office.</p>
<p>Make sure plans take full account of all housing needs Following the formal withdrawal of East Devon District Council from the Greater Exeter Strategic Partnership it has been agreed that a joint statutory plan will not be progressed. We will therefore pursue our Local Plan consolidating strategic and non-strategic matters. A new Local Development Scheme (timetable) for the Local Plan was approved by Executive in December 2020 with the next key milestone being a draft plan including site options for public consultation in June 2021. Work is on track to meet this deadline.</p>
<p>Deliver affordable housing The net additional homes is a concern with only 252 delivered against a target of 570 in the first three quarters. The target for affordable homes delivery in Q3 of 96 has not been met with only 81 new affordable homes completed. However end of year projections total 100 and delivery of over 200 next financial year is currently projected unless there is a further slowdown in the market</p>
<p>Evaluate options for delivering affordable rented housing Drake Road and East Street, Newton Abbot schemes both granted planning consent and successfully tendered. Starts on site delayed due to Covid-19 but Drake Road, Newton Abbot now well under construction and East Street, Newton Abbot starting in January 2021. Further schemes are being worked up on Teignbridge land to form a 100 home pipeline of future delivery. Funding and resources are currently being evaluated prior to report to Executive in April / May 2021</p>
<p>Improve housing conditions and reduce empty homes The number of dwellings improved by Council intervention is well ahead of target although the number of vulnerable and elderly residents assisted to remain in their home is still below target due to the Pandemic. The number of empty properties impacting on New Homes Bonus, whilst below last year's figure of 323 has exceeded the revised target of 450. Reaching a figure of 345 is a considerable Corporate achievement bearing in mind staff being furloughed and limited scope for property inspections.</p>
<p>Prevent homelessness wherever possible Both targets to prevent homelessness, either by enabling people to stay in their own home or finding them alternative accommodation are again ahead of target. The rough sleeper statistics have gladly decreased. This will continue to be an area of concentrated Officer work during the Covid-19 Pandemic supported by a dedicated outreach team to get people off the street.</p>
<p>Housing Strategy The drafting of the new Housing Strategy is nearing completion prior to a period of 6 weeks consultation before coming to Members of Overview and Scrutiny Committee and the Executive from April onwards.</p>

PI Code	Title	Executive Member	+/-	Current Target	Q1 Act	Q2 Act	Q3 Act	Q4 Act	PI Verifying Manager	Officer Notes
CSROH01	Net additional homes provided	Planning	+	570 (3/4)	32	111	252		Michelle Luscombe, Fergus Pate	<p>(Quarter 3) Reason: is still very low due to lack of confidence in the market, mortgage funding is harder to acquire and so far a wet winter. It is considered very unlikely that the housing target of 760 dwellings will be met this year. Even before the impact of Covid-19 was felt, the 760 dwelling target was not being met. The target had increased in line with the Government's standard method for calculating housing need once the current Local Plan turned 5 years old. Before then, the Local Plan target had been 620 homes per year and average completions had been more than 640 dwelling per year.</p> <p>Improvement plan: The Local Plan Review process is underway. This is the formal mechanism for responding to updated housing targets. Teignbridge's new plans are due to be in place by 2024. Local Development Scheme - Teignbridge District Council. Government has consulted on a planning White Paper, which promotes the preparation of a new type of Local Plan to similar timescales.</p> <p>Continued under delivery of housing will trigger the presumption in favour of sustainable development. This could result in unplanned development sites that are not allocated in the Local Plan coming forward.</p>

PI Code	Title	Executive Member	+/-	Current Target	Q1 Act	Q2 Act	Q3 Act	Q4 Act	PI Verifying Manager	Officer Notes
CSROH05	Deliver an average of 128 affordable homes in urban areas as per Local Plan target (E1)	Communities, Housing & IT	+	96 (3/4)	0	33	81		Graham Davey	(Quarter 3) Following 3 months non activity due to Covid-19, yearend projections now increased to 100 homes. 70 rent and 30 intermediate. (GD)
CSROH06	Deliver 29 affordable homes in rural areas to include delivery within the DNPA (E1)	Communities, Housing & IT	+	22 (3/4)	0	0	10		Graham Davey	(Quarter 3) Scheme of 10 homes completed at Denbury. Widecombe in the Moor granted planning consent and Starcross has a submitted application (GD)
CSROH10	Number of vulnerable & elderly residents assisted to remain in their own home (P1)	Communities, Housing & IT	+	188 (3/4)	34	101	164		Alison Dolley, Tony Mansour	(Quarter 3) In total 164 households have been assisted to remain independent in their own home. Since the easing of lockdown we have seen an increase in the number of disabled facility grant cases currently within the system with 83 grants that have been approved and 79 applications pre approval. It is likely that these will be completed in Q4 (AD)

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Project Status	Code	Title	Executive member	Last Review Date	Progress Review	Project Responsible Officer
Caution	CS05	Develop 10 social rented apartments in Newton Abbot town centre (CS05)	Communities Housing & IT	06/01/2021	Reason: Due to Covid19 this project has slipped. Improvement Plan: Planning application has been submitted and awaiting determination. In the meantime, additional costs are being evaluated to comply with recently amended building regulations.	Graham Davey

Project Status	Code	Title	Executive member	Last Review Date	Progress Review	Project Responsible Officer
Caution	CS06	Develop 10 units of supported accommodation to help households find more permanent homes	Communities Housing & IT	08/01/2021	Reason: Proposal is based on a further scheme of 10 units using the "Albany House" model. An opportunity was considered based on the acquisition of a building in central Newton Abbot but was not pursued due to the capital costs of acquisition, demolition and rebuild. A further scheme may require additional management staff resources also placing pressure on revenue budgets. Improvement Plan: The "non viability" of this scheme has prompted an internal review of Temporary Accommodation to assess current and projected provision to form a gap analysis. This review may prompt a re-evaluation of whether a ten unit scheme is the best way forward or whether two smaller schemes would provide a more appropriate provision for the client group of mainly vulnerable single homeless persons.	Graham Davey
Caution	CS07	Develop a plan for a shared housing scheme for single households	Communities Housing & IT	07/01/2021	Reason & Plan: Financial modelling continues as does the evaluation of site opportunities. Once a suitable property is located, advice will be sought from the Private Sector Housing Team regarding compliance with House in Multiple Occupation regulations. A further viewing to take place imminently subject to Covid-19 restrictions.	Graham Davey

03 Clean Scene

Lead contact: Chris Braines, Cllr Alistair Dewhirst

Programme Status: On track

Note: Estimated data only available for Household waste recycled and composted and Residual household waste per household performance indicators, both are estimated as on track. The actual data is usually available 8 weeks after the end of the quarter which will be towards the end of February.

09 Strong communities

Lead contact: Rebecca Hewitt, Cllr Martin Wrigley

Programme Status: On track

TASK & FINISH GROUP: TERMS OF REFERENCE

Name of Group	Climate and Ecological Emergency Task and Finish Group – February 2021
Decision making body to whom it will report	Overview & Scrutiny Committee (1)
Terms of reference	<p>As part of the promotion of the Council’s Climate Change agenda, the group should be tasked with the following work:</p> <p>(a) Establish how Town & Parish Councils, community groups and other public and voluntary organisations might better work with the District Council to support the Council’s Climate Change agenda, with particular emphasis being given to ecology and biodiversity; and</p> <p>(b) Report back to the O&S Committee(1):</p> <p>(i) on its findings, including potential funding opportunities; and</p> <p>(ii) advice for Town & Parish Councils and community groups on actions they might wish to take with support from the District Council.</p>
Time limit for work and to whom report should be submitted	To report with final recommendations to Overview & Scrutiny Committee (1) by its meeting on 13 July 2021
Group Membership	<p>Maximum of 6 members from OS Committee(1) including:</p> <ul style="list-style-type: none"> • Cllr H Cox • Cllr C Jenks • Executive Member, Cllr J Hook <p>who are promoting the creation of the group, leaving three other members to be appointed from O&S(1)</p>
Group Chair / Vice Chair	Cllr H Cox and Cllr C Jenks
Meeting dates	<p>Wednesday 10th March 2021 3pm -4pm</p> <p>Wednesday 7th April 2021 3pm – 4pm</p> <p>Thursday 29th April 2021 3pm - 4pm</p> <p>Thursday 27th May 2021 3pm – 4pm</p> <p>Tuesday 8th June 2021 3pm – 4pm</p>
Resources	<p>Lead officers:</p> <ul style="list-style-type: none"> • Lorraine Montgomery, Head of Operational Services • David Eaton, Environmental Protection Manager

	<p>Other officer advisers who will be involved:</p> <ul style="list-style-type: none"> • William Elliott, Climate Change Officer • Estelle Skinner, Green Infrastructure and Habitat Regulation Officer • Mary Rush, Biodiversity Officer • Mark Waddams, Senior Arboricultural Officer
<p>Witnesses to be called</p>	<p>It is anticipated that the following bodies will need to be consulted by the Task and Finish Group:</p> <ul style="list-style-type: none"> • Town and Parish Councils • Action on Climate Teignbridge (ACT) • Devon Climate Emergency Project Team • Devon Wildlife Trust • Environment Agency • Dartmoor National Park • Woodland Trust • Devon County Council Ecology Officer • RSPB • National Trust • Natural England
<p>Lead Officer Comment</p>	<p>The Lead Officers noted above have been consulted on this request for a Task and Finish Group to be set up as outlined above. They have advised that:</p> <ul style="list-style-type: none"> • the work proposed by the group will involve several officers as well as numerous external groups; • consideration should be given by the committee to the resources which the Council will need to allocate to the group's work and implications for the delivery of other work in the meantime; • funding has not been identified to cover the work; • although it is noted that the group's work proposes to identify potential funding sources for outside bodies rather than the Council, such will not cover the work involved in completing the task proposed to be assigned to this new T&FG.